# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

# **CURRENT REPORT**

# Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) February 26, 2016

# **Harsco Corporation**

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

001-03970

(Commission File Number)

23-1483991 (IRS Employer Identification No.)

350 Poplar Church Road, Camp Hill, Pennsylvania

(Address of principal executive offices)

**17011** (Zip Code)

Registrant's telephone number, including area code: 717-763-7064

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

- [] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- [] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- [] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

# Item 2.02. Results of Operations and Financial Condition.

On February 26, 2016, Harsco Corporation issued a Press Release announcing its earnings for the fourth quarter ended December 31, 2015. Among other things, the Press Release reports:

- Diluted loss per share from continuing operations of \$0.08 and \$0.55 in the fourth quarter of 2015 and 2014, respectively;
- Diluted earnings per share from continuing operations of \$0.09 for the year ended December 31, 2015 compared to diluted loss per share from continuing operations of \$0.28 for the year ended December 31, 2014;
- Operating income from continuing operations of \$6.2 million in the fourth quarter of 2015 compared to operating loss from continuing operations of \$20.1 million in the fourth quarter of 2014;
- Operating income in the Harsco Metals & Minerals Segment of \$0.4 million in the fourth quarter of 2015 compared to operating loss of \$28.7 million in the fourth quarter of 2014;
- Operating income in the Harsco Industrial Segment of \$11.6 million and \$14.2 million in the fourth quarter of 2015 and 2014, respectively;
- Operating income in the Harsco Rail Segment of \$10.1 million and \$4.1 million in the fourth quarter of 2015 and 2014, respectively;
- Net cash provided by operating activities of \$32.4 million and \$41.4 million in the fourth quarter of 2015 and 2014, respectively; and
- Net cash provided by operating activities of \$121.5 million and \$226.7 million for the year ended December 31, 2015 and 2014, respectively.

A copy of the Press Release is attached hereto as Exhibit 99.1. This information is being furnished in this report and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits.

The following exhibit is furnished as part of the Current Report on Form 8-K:

Exhibit 99.1. Press release dated February 26, 2016.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## **Harsco Corporation**

February 26, 2016

(Date)

/s/ Peter F. Minan

Peter F. Minan Chief Financial Officer

# Exhibit Index

99.1 Press release dated February 26, 2016

HARSCO

Investor Contact David Martin 717.612.5628 damartin@harsco.com Media Contact Kenneth Julian 717.730.3683 kjulian@harsco.com

#### FOR IMMEDIATE RELEASE

## HARSCO CORPORATION REPORTS FOURTH QUARTER 2015 RESULTS

- Q4 Adjusted Operating Income Above Guidance; Each Operating Segment Contributed to Favorable Results
- Completed Successful Refinancing During Q4 That Increased and Extended Credit Agreement With Bank Consortium; Net Leverage Ratio Stood at 2.8x and Liquidity Totaled Approximately \$220 Million at Year-End
- 2016 Adjusted Operating Income Anticipated Between \$80 Million and \$100 Million as Market Headwinds Are Likely
  to Persist Through Year; Free Cash Flow Expected to Increase to Between \$50 Million and \$70 Million
- · Harsco Suspends Quarterly Dividend to Preserve Financial Flexibility

CAMP HILL, PA (February 26, 2016) ... Harsco Corporation (NYSE: HSC) today reported fourth quarter 2015 results. Excluding special items, adjusted diluted earnings per share from continuing operations in the fourth quarter of 2015 were \$0.11. This result compares with adjusted diluted earnings per share of \$0.09 in the fourth quarter of 2014. On a U.S. GAAP ("GAAP") basis, fourth quarter 2015 diluted loss per share from continuing operations was \$0.08, which included Project Orion Phase 3 implementation costs, Metals & Minerals Separation costs and underperforming site exit charges. This compares with GAAP diluted loss per share of \$0.55 in the fourth quarter of 2014 including Project Orion severance costs and costs for exited and underperforming contracts.

Adjusted operating income for the fourth quarter of 2015 was \$26 million, which was above the guidance range of \$15 million to \$20 million provided by the Company. Also, the Company's fourth quarter 2015 earnings included equity income of approximately \$0.6 million from the Brand Energy joint venture, which was negatively impacted by intercompany foreign currency losses in the period.

"We made considerable progress during 2015, despite market challenges, to position Harsco for improved returns in the future," said President and CEO Nick Grasberger. "We further streamlined the M&M business and successfully addressed numerous underperforming sites. Also, Harsco Way has led to more consistent operating performance and we strengthened our contract positions through our centralized contract management function. We also reduced our overhead structure meaningfully and invested in manufacturing improvements and product innovations in Industrial, while Rail executed against its international and spare parts expansion plans."

"We ended the year with a solid fourth quarter. As we enter 2016, however, the macroeconomic environment remains uncertain and our 2016 Outlook assumes that certain market pressures weaken further compared with those present in our business today. Given these factors, the Harsco Board has decided to suspend the quarterly dividend. We will intensify our focus on operating and capital efficiencies through which we expect an increase in free cash flow in 2016. Lastly, we remain committed to rebalancing our business portfolio in the future and realizing the value potential of our businesses."

# Harsco Corporation—Selected Fourth Quarter Results

(\$ in millions, except per share amounts)	Q4 2015	Q4 2014	
Revenues	\$ 387	\$ 492	
Operating income/(loss) from continuing operations - GAAP	\$ 6	\$ (20)	
Operating margin from continuing operations - GAAP	1.6%	(4.1)%	
Diluted EPS from continuing operations	\$ (0.08)	\$ (0.55)	
Special items per diluted share	\$ 0.19	\$ 0.64	
Adjusted operating income - excluding special items	\$ 26	\$ 29	
Adjusted operating margin - excluding special items	6.6%	6.0 %	
Adjusted diluted EPS from continuing operations - excluding special items	\$ 0.11	\$ 0.09	
Return on invested capital (TTM) - excluding special items	6.3%	6.8 %	

# **Consolidated Fourth Quarter Operating Results**

Total revenues were \$387 million, with the decrease mainly attributable to the Company's Metals & Minerals and Industrial segments, as expected. Revenues were also lower compared with the prior-year quarter in the Rail segment. Foreign currency translation negatively affected fourth quarter 2015 revenues by approximately \$37 million.

Adjusted operating income from continuing operations was \$26 million, compared with adjusted operating income of \$29 million in the prior-year quarter. Operating results in Rail improved in comparison with the same quarter last year, while adjusted earnings declined in the Metals & Minerals and Industrial segments. As a result, adjusted operating margin increased by 60 basis points versus the prior-year period adjusted operating margin. Foreign currency translation negatively impacted adjusted operating income by approximately \$1 million in this year's quarter.

# Harsco Corporation - Selected 2015 Results

(\$ in millions, except per share amounts)	2015	2014
Revenues	\$ 1,723	\$ 2,066
Operating income/(loss) from continuing operations - GAAP	\$ 89	\$ 69
Operating margin from continuing operations - GAAP	5.1%	3.4%
Diluted EPS from continuing operations	\$ 0.09	\$ (0.28)
Special items per diluted share	\$ 0.47	\$ 1.02
Adjusted operating income - excluding special items	\$ 135	\$ 155
Adjusted operating margin - excluding special items	7.9%	7.5%
Adjusted diluted EPS from continuing operations - excluding special items	\$ 0.56	\$ 0.74
Return on invested capital (TTM) - excluding special items	6.3%	6.8%

# **Consolidated 2015 Results**

Total revenues were \$1.7 billion in 2015, compared with \$2.1 billion in 2014, with the decline primarily the result of the Company's Metals & Mineral and Industrial segments. Metals & Minerals' revenues were negatively impacted by site exits and foreign exchange rate changes as well as reduced steel and related commodities demand, while revenues in the Industrial segment decreased mainly due to lower capital spending by customers for the segment's heat exchanger products. Foreign currency translation negatively impacted revenues by \$170 million in 2015.

Adjusted operating income from continuing operations was \$135 million in 2015 compared with \$155 million in 2014. During the year, adjusted earnings in Metals & Minerals and Industrial were impacted by the above items, and these changes were only partially offset by reduced Corporate costs and increased income in Rail, which benefited from a foreign exchange gain on cash advances of \$11 million. Foreign currency translation negatively impacted adjusted operating income by approximately \$9 million in 2015 (excluding the Rail gain realized in Q1 2015).

Excluding special items, adjusted diluted earnings per share from continuing operations were \$0.56 in 2015, compared with \$0.74 in 2014.

## Fourth Quarter Business Review

## **Metals & Minerals**

(\$ in millions)	Q4 2015	Q4 2014	%Change	
Revenues	\$ 243	\$	316	(23)%
Adjusted operating income	\$ 12	\$	19	(39)%
Adjusted operating margin	4.8%	6	6.0%	
Customer liquid steel tons (millions)	33.5		39.9	(16)%

Revenues decreased 23 percent to \$243 million, primarily as a result of FX translation, exiting certain contracts, reduced customer steel production and lower nickel-related sales. Adjusted operating income declined in comparison with the prior-year quarter's adjusted operating income as the cost reductions and other benefits realized under Project Orion were more than offset by lower customer output and nickel-related sales. As a result, the segment adjusted operating margin declined to 4.8 percent versus 6.0 percent in last year's fourth quarter.

#### Industrial

(\$ in millions)	Q4 2015	Q4 2014	%Change
Revenues	\$ 75	\$ 102	(26)%
Operating income	\$ 12	\$ 14	(18)%
Operating margin	15.4%	13.9%	

Revenues declined 26 percent to \$75 million, primarily due to volume changes in the segment's heat exchanger business. Operating income declined as reduced demand was only partially offset by lower selling and administrative costs. Meanwhile, the segment's operating margin increased to 15.4 percent compared with 13.9 percent in the comparable quarter last year.

#### Rail

(\$ in millions)	Q4 2015 Q			%Change
Revenues	\$ 69	\$	74	(7)%
Operating income	\$ 10	\$	4	144 %
Operating margin	14.6%		5.6%	

Revenues decreased 7 percent to \$69 million as lower equipment volume offset an increase in after-market parts. Meanwhile, operating income increased as favorable after-market parts margins, improved contract services mix, acquisition contributions and lower selling and administrative costs offset the impact of lower equipment sales. As a result, segment operating margin improved to 14.6 percent as compared with 5.6 percent in the prior-year period.

#### **Cash Flow**

Free cash flow was \$6 million in the fourth quarter of 2015, compared with \$(25) million in the prior-year period. This cash flow improvement resulted principally from a decline in capital expenditures compared with last year's quarter. For the year, free cash flow was \$24 million as compared with \$52 million in 2014, and the year's cash flow performance reflects lower net cash provided by operating activities, primarily due to fewer contract advances, partially offset by reduced capital expenditures.

# **Financial Position**

At the end of the fourth quarter, the Company maintained net debt of approximately \$831 million and a net debt to EBITDA ratio of 2.8x, as compared with a maximum leverage covenant of 4.0x under the Company's current Credit Agreement. The Company expects its debt levels to remain relatively stable during 2016, and the Company's borrowing capacity and available cash totaled approximately \$220 million at the end of 2015.

# Project Orion (Metals & Minerals Improvement Plan)

The key work-streams contemplated under Project Orion continue to progress, and these initiatives include the execution of standardized operating practices across the site portfolio and the adoption of centralized controls to review renewals and new business opportunities in the business. During 2015, Metals & Minerals was awarded approximately 30 renewals and growth contracts with estimated revenues of nearly \$600 million over the life of these contracts. The business also continues to proactively address underperforming sites, and solutions have now been finalized at approximately 70 percent of the original underperforming locations.

Lastly, Phase 3 of the project was launched in late Q4 with targeted savings of \$20 million to \$25 million annually. Approximately 60 percent of these benefits are to be realized through business structure simplification and substantially all of these actions were completed prior to year-end. As a result, ongoing annual benefits from the total project now approximate \$47 million. The remainder of the Phase 3 savings will be derived from other SG&A expenses and operational improvements that have been identified and will be validated through this year. Overall, these Phase 3 benefits will be fully captured in 2017.

# 2016 Outlook

Harsco's 2016 Outlook anticipates that market dynamics in Metals & Minerals will weaken further from where business conditions stand today. As a result, adjusted operating income in Metals & Minerals is expected to decline compared with 2015, as lower steel production, site exits and weaker commodities demand will offset the benefits of cost reductions, operational improvements and site start-ups. Meanwhile, adjusted operating results in Industrial are projected to be meaningfully lower as compared with 2015 as a result of reduced demand from U.S. energy customers, and in Rail, earnings after adjusting for the \$11 million FX gain in 2015 are expected to decrease slightly as a result of weaker U.S. market demand, sales mix and administrative costs to facilitate international expansion. Key highlights in the Outlook are included below. The Outlook also includes adjusted earnings per share, which is partially dependent on anticipated equity income from the Brand Energy joint venture, where impacts from various financial uncertainties such as foreign exchange and income taxes are assumed to be limited in the forecast period.

#### Full Year 2016

- Adjusted operating income for the full year is expected to range from \$80 million to \$100 million; compared with \$135 million in 2015.
- Free cash flow in the range of \$50 million to \$70 million; compared with \$24 million in 2015.
- Net interest expense is forecasted to range from \$50 million to \$52 million.
- Equity income from the Brand Energy Joint Venture is expected to be \$3 million to \$6 million.

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- Adjusted earnings per share for the full year in the range of \$0.13 to \$0.33; compared with \$0.56 per share in 2015.
- Adjusted return on invested capital is expected to range from 4.0 percent to 4.5 percent; compared with 6.3 percent in 2015.

# <u>Q1 2016</u>

- Adjusted operating income of \$6 million to \$11 million; compared with \$39 million in the prior-year quarter.
- Adjusted loss per share of \$0.02 to \$0.07; compared with earnings per share of \$0.20 in the prior-year quarter.

## **Dividend**

The Board of Directors has elected to suspend the Company's quarterly dividend starting with the second quarter of 2016 given the economic uncertainties evident within the Company's underlying businesses. The most recent quarterly dividend of \$0.051 was paid earlier in February 2016, and the suspension will support the Company's objective of maintaining a healthy capital structure and preserving capital for key initiatives in light of the current business conditions. As in the past, the Board will continue to evaluate the Company's dividend policy each quarter.

#### **Conference Call**

As previously announced, the Company will hold a conference call today at 9:00 a.m. Eastern Time to discuss its results and respond to questions from the investment community. The conference call will be broadcast live through the Harsco Corporation website at <u>www.harsco.com</u>. The Company will refer to a slide presentation that accompanies its formal remarks. The slide presentation will be available on the Company's website.

The call can also be accessed by telephone by dialing (800) 611-4920, or (973) 200-3957 for international callers. Enter Conference ID number 4415394. Listeners are advised to dial in at least five minutes prior to the call.

Replays will be available via the Harsco website and also by telephone through March 11, 2016 by dialing (800) 585-8367, (855) 859-2056 or (404) 537-3406.

#### Forward-Looking Statements

The nature of the Company's business and the many countries in which it operates subject it to changing economic, competitive, regulatory and technological conditions, risks and uncertainties. In accordance with the "safe harbor" provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, the Company provides the following cautionary remarks regarding important factors that, among others, could cause future results to differ materially from the results contemplated by forward-looking statements, including the expectations and assumptions expressed or implied herein. Forward-looking statements contained herein could include, among other things, statements about management's confidence in and strategies for performance; expectations for new and existing products, technologies and opportunities; and expectations regarding growth, sales, cash flows, and earnings. Forward-looking statements can be identified by the use of such terms as "may," "could," "expect," "anticipate," "intend," "believe," "likely," "estimate," "plan" or other comparable terms.

Factors that could cause actual results to differ, perhaps materially, from those implied by forward-looking statements include, but are not limited to: (1) changes in the worldwide business environment in which the Company operates, including general economic conditions; (2) changes in currency exchange rates, interest

rates, commodity and fuel costs and capital costs; (3) changes in the performance of equity and bond markets that could affect, among other things, the valuation of the assets in the Company's pension plans and the accounting for pension assets, liabilities and expenses; (4) changes in governmental laws and regulations, including environmental, occupational health and safety, tax and import tariff standards; (5) market and competitive changes, including pricing pressures, market demand and acceptance for new products, services and technologies; (6) the Company's inability or failure to protect its intellectual property rights from infringement in one or more of the many countries in which the Company operates; (7) failure to effectively prevent, detect or recover from breaches in the Company's cybersecurity infrastructure; (8) unforeseen business disruptions in one or more of the many countries in which the Company operates due to political instability, civil disobedience, armed hostilities, public health issues or other calamities; (9) disruptions associated with labor disputes and increased operating costs associated with union organization; (10) the seasonal nature of the Company's business; (11) the Company's ability to successfully enter into new contracts and complete new acquisitions or strategic ventures in the time-frame contemplated, or at all; (12) the integration of the Company's strategic acquisitions; (13) the amount and timing of repurchases of the Company's common stock, if any; (14) the prolonged recovery in global financial and credit markets and economic conditions generally, which could result in the Company's customers curtailing development projects, construction, production and capital expenditures which, in turn, could reduce the demand for the Company's products and services and, accordingly, the Company's revenues, margins and profitability; (15) the outcome of any disputes with customers, contractors and subcontractors; (16) the financial condition of the Company's customers, including the ability of customers (especially those that may be highly leveraged and those with inadequate liquidity) to maintain their credit availability; (17) the Company's ability to successfully implement and receive the expected benefits of cost-reduction and restructuring initiatives, including the achievement of expected cost savings in the expected time frame; (18) the ability to successfully implement the Company's strategic initiatives and portfolio optimization and the impact of such initiatives, such as the Harsco Metals & Minerals Segment's Improvement Plan ("Project Orion"); (19) the amount ultimately realized from the Company's exit from the strategic venture between the Company and Clayton, Dubilier & Rice and the timing of such exit; (20) implementation of environmental remediation matters; (21) risk and uncertainty associated with intangible assets; (22) the impact of a transaction, if any, resulting from the Company's determination to explore strategic options for the separation of the Harsco Metals & Minerals Segment; and (23) other risk factors listed from time to time in the Company's SEC reports. A further discussion of these, along with other potential risk factors, can be found in Part I, Item 1A, "Risk Factors," of this Annual Report on Form 10-K. The Company cautions that these factors may not be exhaustive and that many of these factors are beyond the Company's ability to control or predict. Accordingly, forward-looking statements should not be relied upon as a prediction of actual results. The Company undertakes no duty to update forward-looking statements except as may be required by law.

#### About Harsco

Harsco Corporation serves key industries that are fundamental to worldwide economic development, including steel and metals production, railways and energy. Harsco's common stock is a component of the S&P SmallCap 600 Index and the Russell 2000 Index. Additional information can be found at <u>www.harsco.com</u>.

# HARSCO CORPORATION CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

		Three Mo Decen			Twelve Months Ended December 31					
(In thousands, except per share amounts)		2015		2014		2015		2014		
Revenues from continuing operations:	_									
Service revenues	\$	240,625	\$	311,655	\$	1,092,725	\$	1,366,246		
Product revenues		146,807		180,429		630,367		700,042		
Total revenues		387,432		492,084		1,723,092		2,066,288		
Costs and expenses from continuing operations:										
Cost of services sold		195,708		275,613		909,995		1,149,360		
Cost of products sold		102,541		132,556		446,366		494,510		
Selling, general and administrative expenses		55,221		72,200		242,112		284,737		
Research and development expenses		1,020		892		4,510		5,467		
Loss on disposal of the Harsco Infrastructure Segment and										
transaction costs		-		450		1,000		5,103		
Other expenses		26,744		30,451		30,573		57,824		
Total costs and expenses		381,234		512,162		1,634,556		1,997,001		
Operating income (loss) from continuing operations		6,198		(20,078)		88,536		69,287		
Interest income		623		440		1,574		1,702		
nterest expense		(11,992)		(11,783)		(46,804)		(47,111)		
Change in fair value to unit adjustment liability		(1,999)		(2,323)		(8,491)		(9,740)		
Income (loss) from continuing operations before income taxes and										
equity income (loss)		(7,170)		(33,744)		34,815		14,138		
ncome tax expense		(733)		(6,287)		(27,678)		(30,366)		
Equity in income (loss) of unconsolidated entities, net		571		(2,615)		175		(1,558)		
Income (loss) from continuing operations		(7,332)		(42,646)		7,312		(17,786)		
Discontinued operations:										
Income (loss) on disposal of discontinued business		(704)		(276)		(1,553)		176		
Income tax (expense) benefit related to discontinued business	_	260		102		573		(66)		
Income (loss) from discontinued operations		(444)		(174)		(980)		110		
Net income (loss)		(7,776)		(42,820)		6,332		(17,676)		
Less: Net (income) loss attributable to noncontrolling interests		781		(1,547)		(144)		(4,495)		
Net income (loss) attributable to Harsco Corporation	\$	(6,995)	\$	(44,367)	\$	6,188	\$	(22,171)		
Amounts attributable to Harsco Corporation common stockholders:	-						-			
Income (loss) from continuing operations, net of tax	\$	(6,551)	\$	(44,193)	\$	7,168	\$	(22,281)		
Income (loss) from discontinued operations, net of tax		(444)		(174)		(980)		110		
Net income (loss) attributable to Harsco Corporation common							-			
stockholders	\$	(6,995)	\$	(44,367)	\$	6,188	\$	(22,171)		
Weighted-average shares of common stock outstanding		80,238		80,914		80,234		80,884		
Basic earnings (loss) per common share attributable to Harsco Corporat	tion co		holdor			00,234		00,004		
Continuing operations	\$	(0.08)		(0.55)	\$	0.09	\$	(0.28)		
Discontinued operations	φ	(0.03)	ψ	(0.55)	φ	(0.03	φ	(0.20)		
Basic earnings (loss) per share attributable to Harsco Corporation		(0.01)				(0.01)				
common stockholders	\$	(0.09)	\$	(0.55)	\$	0.08	\$	(0.27)		
Diluted weighted-average shares of common stock outstanding		80,238		80,914		80,365		80,884		
Diluted weighted average shares of common stock outstanding	ation of		khold			00,000		00,004		
Continuing operations	\$		\$	(0.55)	\$	0.09	\$	(0.28)		
Discontinued operations	Ψ	(0.00)	Ψ	(0.00)	Ψ	(0.05)	Ψ	(0.20)		
Diluted earnings (loss) per share attributable to Harsco Corporation		(0.01)				(0.01)				
common stockholders	\$	(0.09)	\$	(0.55)	\$	0.08	\$	(0.27)		
a) Does not total due to rounding.		. ,		. ,				. ,		

#### HARSCO CORPORATION CONSOLIDATED BALANCE SHEETS (Unaudited)

(In thousands)	December 31 2015	De	December 31 2014	
ASSETS				
Current assets:				
Cash and cash equivalents	\$ 79,756	\$	62,843	
Trade accounts receivable, net	254,877		325,104	
Other receivables	30,395		28,145	
Inventories	216,967		178,922	
Other current assets	82,527		88,465	
Total current assets	664,522		683,479	
Investments	252,609		288,505	
Property, plant and equipment, net	564,035		663,244	
Goodwill	400,367		416,155	
Intangible assets, net	53,043		58,524	
Other assets	136,751		159,320	
Total assets	\$ 2,071,327	\$	2,269,227	
LIABILITIES				
Current liabilities:				
Short-term borrowings	\$ 30,229	\$	16,748	
Current maturities of long-term debt	25,084		25,188	
Accounts payable	136,018		146,506	
Accrued compensation	38,899		53,780	
Income taxes payable	4,408		1,985	
Dividends payable	4,105		16,535	
Insurance liabilities	11,420		12,415	
Advances on contracts	107,250		117,398	
Due to unconsolidated affiliate	7,733		8,142	
Unit adjustment liability	22,320		22,320	
Other current liabilities	118,657		144,543	
Total current liabilities	506,123		565,560	
Long-term debt	855,751		829,709	
Deferred income taxes	12,095		6,379	
Insurance liabilities	30,400		35,470	
Retirement plan liabilities	241,972		350,889	
Due to unconsolidated affiliate	13,674		20,169	
Unit adjustment liability	57,614		71,442	
Other liabilities	42,895		37,699	
Total liabilities	1,760,524		1,917,317	
EQUITY			,- ,-	
Harsco Corporation stockholders' equity:				
Common stock	140,503		140,444	
Additional paid-in capital	170,699		165,666	
Accumulated other comprehensive loss	(515,688)		(532,256)	
Retained earnings	1,236,355		1,283,549	
Treasury stock	(760,299)		(749,815)	
Total Harsco Corporation stockholders' equity	271,570	_	307,588	
Noncontrolling interests	39,233		44,322	
Total equity	310,803		351,910	
	\$ 2,071,327	\$	2,269,227	
Total liabilities and equity	\$ 2,0/1,32/	ψ	2,203,227	

#### HARSCO CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

		nths Ended nber 31	Twelve Months Ended December 31				
(In thousands)	2015	2014	2015	2014			
Cash flows from operating activities:							
Net income (loss)	\$ (7,776)	\$ (42,820)	\$ 6,332	\$ (17,676			
Adjustments to reconcile net income (loss) to net cash provided by oper	ating activities:						
Depreciation	34,309	39,733	144,652	164,588			
Amortization	2,820	2,801	11,823	11,738			
Change in fair value to the unit adjustment liability	1,999	2,323	8,491	9,740			
Deferred income tax expense (benefit)	(4,824)	3,187	5,174	7,241			
Equity in income (loss) of unconsolidated entities, net	(571)	2,615	(175)	1,558			
Dividends from unconsolidated entities	28	—	28				
Loss on disposal of the Harsco Infrastructure Segment	_	_	_	2,911			
Other, net	5,916	22,699	(6,429)	39,376			
Changes in assets and liabilities:							
Accounts receivable	32,489	44,824	41,650	6,475			
Inventories	(8,334)	1,984	(44,806)	(20,788			
Accounts payable	2,945	(11,166)	(401)	(29,416			
Accrued interest payable	(10,411)	(8,671)	(2,753)	70			
Accrued compensation	(6,679)	(3,716)	(10,319)	5,699			
Advances on contracts	(8,343)	(3,272)	(795)	92,769			
Harsco 2011/2012 Restructuring Program accrual	(93)	(217)	(398)	(2,672			
Other assets and liabilities	(1,070)	(8,867)	(30,567)	(44,886			
Net cash provided by operating activities	32,405	41,437	121,507	226,727			
Cash flows from investing activities:			- <u> </u>				
Purchases of property, plant and equipment	(31,969)	(73,689)	(123,552)	(208,859			
Proceeds from the Infrastructure Transaction	(- )		( -, , 	15,699			
Proceeds from sales of assets	5,189	3,823	25,966	14,976			
Purchases of businesses, net of cash acquired	(83)	(92)	(7,788)	(26,336			
Payment of unit adjustment liability	(5,580)	(5,580)	(22,320)	(22,320			
Other investing activities, net	5,296	(3,194)	(2,679)	(2,721			
Net cash used by investing activities	(27,147)	(78,732)	(130,373)	(229,561			
Cash flows from financing activities:	(=-,=-,-)	(/0,/01)	(100,010)	(==0,000			
Short-term borrowings, net	17,664	4,880	18,875	8,851			
Current maturities and long-term debt:	17,004	4,000	10,075	0,001			
Additions	335,003	60,029	427,996	177,499			
Reductions	(297,854)	(10,463)		(131,007			
Cash dividends paid on common stock	(16,419)	(16,588)	(65,730)	(151,007			
Dividends paid to noncontrolling interests	(13,415)	(10,000)	(4,498)	(00,322			
Purchase of noncontrolling interests	(2,333)	_	(395)	(2,100			
Common stock acquired for treasury		(941)	(12,143)	(941			
Proceeds from cross-currency interest rate swap termination	_	(541)		(54)			
Deferred pension underfunding payment to unconsolidated affiliate	(7,688)	(7,688)	75,057	(7,688			
Deferred financing costs	· · ·	(7,008)		(7,080			
-	(6,880)		(9,487)	(31.70)			
Net cash provided (used) by financing activities	20,887	29,229	22,454	(21,794			
Effect of exchange rate changes on cash	(4,383)	(1,694)	3,325	(6,134			
Net increase (decrease) in cash and cash equivalents	21,762	(9,760)	16,913	(30,762			
Cash and cash equivalents at beginning of period	57,994	72,603	62,843	93,605			
Cash and cash equivalents at end of period	\$ 79,756	\$ 62,843	\$ 79,756	\$ 62,843			

# HARSCO CORPORATION REVIEW OF OPERATIONS BY SEGMENT (Unaudited)

	Three Months Ended December 31, 2015					Three Months Ended December 31, 2014			
(In thousands)	Operating Revenues Income (Loss)				Revenues	Operating Income (Loss)			
Harsco Metals & Minerals	\$	243,261	\$	438	\$	315,934	\$	(28,659)	
Harsco Industrial		75,373		11,640		101,836		14,159	
Harsco Rail		68,798		10,077		74,314		4,136	
General Corporate		—		(15,957)				(9,714)	
Consolidated Totals	\$	387,432	\$	6,198	\$	492,084	\$	(20,078)	

	Twelve Months Ended December 31, 2015						onths Ended er 31, 2014		
(In thousands)		Revenues	Operating Revenues Income (Loss)			Revenues	Operating Income (Loss)		
Harsco Metals & Minerals	\$	1,106,162	\$	26,289	\$	1,378,142	\$	13,771	
Harsco Industrial		357,256		57,020		412,532		64,114	
Harsco Rail		259,674		50,896		275,614		37,137	
General Corporate				(45,669)				(45,735)	
Consolidated Totals	\$	1,723,092	\$	88,536	\$	2,066,288	\$	69,287	

#### HARSCO CORPORATION

# RECONCILIATION OF ADJUSTED DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS EXCLUDING SPECIAL ITEMS TO DILUTED EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS AS REPORTED (Unaudited)

	Three Mo Decen		Twelve Months Ended December 31				
	 2015	2014		2015			2014
Diluted earnings (loss) per share from continuing operations as reported	\$ (0.08)	\$	(0.55)	\$	0.09	\$	(0.28)
Harsco Metals & Minerals Segment contract termination charges, net (a)			—		0.17		0.14
Harsco Metals & Minerals Segment separation costs (b)	0.07		_		0.09		—
Harsco Metals & Minerals Segment salt cake processing and disposal charges (c)	_		_		0.06		_
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net (d)	0.07		0.49		0.05		0.59
Harsco Metals & Minerals Segment Project Orion charges (e)	0.05		0.03		0.05		0.11
Harsco Metals & Minerals Segment subcontractor settlement charge (f)	—		—		0.04		—
Harsco Metals & Minerals Segment multi-employer pension plan charge (g)	_				0.01		_
Harsco Infrastructure Segment (gain) loss on disposal (h)	_		0.01		0.01		0.05
Harsco Infrastructure transaction costs (i)	_		_		_		0.02
Harsco Metals & Minerals Segment Brazilian labor claim reserves (j)	_		0.09		_		0.10
Harsco Rail Segment grinder impairment charge (k)	_		_		_		_
Strategic transaction review costs (1)	_		0.04		—		0.04
Gains associated with exited Harsco Infrastructure operations retained (m)	_		(0.02)				(0.02)
Adjusted diluted earnings per share from continuing operations excluding special items	\$ 0.11	\$	0.09	\$	0.56	(n) \$	0.74 <sub>(r</sub>

(a) Harsco Metals & Minerals Segment charges related to a contract terminations (Q4 2015 \$0.3 pre-tax income; Full year 2015 \$13.5 million pre-tax loss; Full year 2014 \$11.6 million, pre-tax).

(a) Thatset Metals Segment charges related to a contract terminations (Q4 2015 \$0.5 pre-tax income, Fun year 2014 \$11.5 mininon, pre-tax).
 (b) Costs associated with Harsco Metals & Minerals Segment separation costs recorded as Corporate (Q4 2015 \$8.2 million pre-tax; Full year 2014 \$11.5 mininon, pre-tax).

(c) Harsco Metals & Minerals Segment charges incurred in connection with the processing and disposal of salt cakes (Full year 2015 \$7.0 million pre-tax). The Company's Bahrain operations are operated under a strategic venture for which its strategic venture partner has a 35% minority interest. Accordingly, the net impact of the charge to the Company's Net income (loss) attributable to Harsco Corporation was \$4.6 million.

(d) Harsco Metals & Minerals Segment charges primarily attributable to site exit costs and non-cash long lived asset impairment charges associated with strategic actions from Project Orion's focus on underperforming contracts (Q4 2015 \$6.4 million pre-tax; Full year 2015 \$5.0 million pre-tax; Q4 2014 \$39.2 million pre-tax; Full year 2014 \$50.1 million pre-tax).

(e) Harsco Metals & Minerals Segment Charges related to a settlement with a subcontractor (Full year 2015 \$1 million pre-tax)
 (f) Harsco Metals & Minerals Segment Charges related to a settlement with a subcontractor (Full year 2015 \$4 2 million pre-tax)

(f) Harsco Metals & Minerals Segment charges related to a settlement with a subcontractor (Full year 2015 \$4.2 million pre-tax).
 (g) Harsco Metals & Minerals Segment charges related to a multi-employer pension plan (Full year 2015 \$1.1 million pre-tax).

(b) (Gain) loss resulting from the Harsco Infrastructure Transaction, which was consummated in the fourth quarter of 2013 (Full year 2015 \$1.0 million pre-tax; Full year 2014 \$2.9 million pre-tax).

(i) Harsco Infrastructure Transaction costs recorded as Corporate expenses (Q4 2014 \$0.5 million pre-tax; Full year 2014 \$2.2 pre-tax).

(j) Brazilian labor claim reserve adjustments in the Harsco Metals & Minerals Segment (Q4 2014 \$5.2 million pre-tax; Full year 2014 \$5.3 million pre-tax).

(k) Asset impairment charge on rail grinder equipment in the Harsco Rail Segment (Full year 2014 \$0.6 million pre-tax).

(l) Strategic transaction review costs recorded as Corporate Expenses (Q4 and Full year 2014 \$3.5 million pre-tax).

(m) Currency translation gains associated with exited Harsco Infrastructure operations retained recorded as an offset to Corporate expenses (Q4 and Full year 2014 \$2.2 million pre-tax). (n) Does not total due to rounding.

The Company's management believes Adjusted diluted earnings per share from continuing operations excluding special items, which is a non-U.S. GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of special items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

#### HARSCO CORPORATION REVIEW OF OPERATIONS BY SEGMENT EXCLUDING SPECIAL ITEMS (Unaudited)

(In thousands)	 Harsco Metals & Minerals	Harsco Industrial	Harsco Rail	Corporate	C	Consolidated Totals
Three Months Ended December 31, 2015:						
Adjusted operating income (loss) excluding special items	\$ 11,654	\$ 11,640	\$ 10,077	\$ (7,788)	\$	25,583
Revenues as reported	\$ 243,261	\$ 75,373	\$ 68,798	\$ _	\$	387,432
Adjusted operating margin (%) excluding special items	 4.8%	 15.4%	 14.6%			6.6%
Three Months Ended December 31, 2014:						
Adjusted operating income (loss) excluding special items	\$ 18,970	\$ 14,159	\$ 4,136	\$ (7,938)	\$	29,327
Revenues as reported	\$ 315,934	\$ 101,836	\$ 74,314	\$ _	\$	492,084
Adjusted operating margin (%) excluding special items	 6.0%	 13.9%	 5.6%			6.0%
Twelve Months Ended December 31, 2015:						
Adjusted operating income (loss) excluding special items	\$ 62,162	\$ 57,020	\$ 50,896	\$ (34,747)	\$	135,331
Revenues as reported	\$ 1,106,162	\$ 357,256	\$ 259,674	\$ _	\$	1,723,092
Adjusted operating margin (%) excluding special items	 5.6%	 16.0%	 19.6%			7.9%
Twelve Months Ended December 31, 2014:						
Adjusted operating income (loss) excluding special items	\$ 92,763	\$ 64,114	\$ 37,727	\$ (39,306)	\$	155,298
Revenues as reported	\$ 1,378,142	\$ 412,532	\$ 275,614	\$ _	\$	2,066,288
Adjusted operating margin (%) excluding special items	 6.7%	 15.5%	 13.7%			7.5%

The Company's management believes Adjusted operating margin (%) excluding special items, which is a non-U.S. GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of special items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

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#### HARSCO CORPORATION RECONCILIATION OF ADJUSTED OPERATING INCOME (LOSS) EXCLUDING SPECIAL ITEMS BY SEGMENT TO OPERATING INCOME (LOSS) AS REPORTED BY SEGMENT (Unaudited)

(In thousands)	Harsco Metals & Minerals	Harsco Industrial	 Harsco Rail	Corporate	(	Consolidated Totals
Three Months Ended December 31, 2015:						
Operating income (loss) as reported	\$ 438	\$ 11,640	\$ 10,077	\$ (15,957)	\$	6,198
Harsco Metals & Minerals Segment separation costs	_	—	_	8,169		8,169
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net	6,399	_	_	_		6,399
Harsco Metals & Minerals Segment Project Orion charges	5,070	_	_	_		5,070
Harsco Metals & Minerals Segment contract termination charges	(253)	_	_	_		(253)
Adjusted operating income (loss), excluding special items	\$ 11,654	\$ 11,640	\$ 10,077	\$ (7,788)	\$	25,583
Revenues as reported	\$ 243,261	\$ 75,373	\$ 68,798	\$ _	\$	387,432
Three Months Ended December 31, 2014:						
Operating income (loss) as reported	\$ (28,659)	\$ 14,159	\$ 4,136	\$ (9,714)	\$	(20,078)
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net	39,248			_		39,248
Harsco Metals & Minerals Segment Brazilian labor claim reserves	5,204			_		5,204
Strategic transaction review costs		—		3,531		3,531
Harsco Metals & Minerals Segment Project Orion charges	3,177		_	_		3,177
Harsco Infrastructure transaction costs		_	_	450		450
Gains associated with exited Harsco Infrastructure operations retained	_			(2,205)		(2,205)
Adjusted operating income (loss) excluding special items	\$ 18,970	\$ 14,159	\$ 4,136	\$ (7,938)	\$	29,327
Revenues as reported	\$ 315,934	\$ 101,836	\$ 74,314	\$ 	\$	492,084

The Company's management believes Adjusted operating income (loss) excluding special items, which is a non-U.S. GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of special items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

#### HARSCO CORPORATION RECONCILIATION OF ADJUSTED OPERATING INCOME (LOSS) EXCLUDING SPECIAL ITEMS BY SEGMENT TO OPERATING INCOME (LOSS) AS REPORTED BY SEGMENT (Unaudited)

(In thousands)	 Harsco Metals & Minerals	 Harsco Industrial	 Harsco Rail		Corporate	C	onsolidated Totals
<u>Twelve Months Ended December 31, 2015:</u>							
Operating income (loss) as reported	\$ 26,289	\$ 57,020	\$ 50,896	\$	(45,669)	\$	88,536
Harsco Metals & Minerals Segment contract termination charges, net	13,484	_	_		_		13,484
Harsco Metals & Minerals Segment separation costs	_	_	_		9,922		9,922
Harsco Metals & Minerals Segment salt cake processing and disposal charges	7,000	_			_		7,000
Harsco Metals & Minerals Segment Project Orion charges	5,070	_	_		_		5,070
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net	4,977	_	_		_		<b>4,9</b> 77
Harsco Metals & Minerals Segment subcontractor settlement charge	4,220	_	_		_		4,220
Harsco Metals & Minerals Segment multi-employer pension plan charge	1,122	_	_		_		1,122
Harsco Infrastructure Segment loss on disposal	 	 —	 —		1,000		1,000
Adjusted operating income (loss), excluding special items	\$ 62,162	\$ 57,020	\$ 50,896	\$	(34,747)	\$	135,331
Revenues as reported	\$ 1,106,162	\$ 357,256	\$ 259,674	\$	_	\$	1,723,092
			 	_			
<u>Twelve Months Ended December 31, 2014:</u>							
Operating income (loss) as reported	\$ 13,771	\$ 64,114	\$ 37,137	\$	(45,735)	\$	69,287
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net	50,111	_	_		_		50,111
Harsco Metals & Minerals Segment Project Orion charges	11,992	_					11,992
Harsco Metals & Minerals Segment contract termination charges, net	11,557	_	_		_		11,557
Harsco Metals & MInerals Segment Brazilian labor claim reserves	5,332	_	—		_		5,332
Strategic transaction review costs	—	—	—		3,531		3,531
Harsco Infrastructure Segment loss on disposal		—	—		2,911		2,911
Harsco Infrastructure transaction costs	—	—	—		2,192		2,192
Harsco Rail Segment grinder impairment charge	_	_	590				590
Gains associated with exited Harsco Infrastructure operations retained	_	_	 _		(2,205)		(2,205)
Adjusted operating income (loss) excluding special items	\$ 92,763	\$ 64,114	\$ 37,727	\$	(39,306)	\$	155,298
Revenues as reported	\$ 1,378,142	\$ 412,532	\$ 275,614	\$	_	\$	2,066,288
				_			

The Company's management believes Adjusted operating income (loss) excluding special items, which is a non-U.S. GAAP financial measure, is useful to investors because it provides an overall understanding of the Company's historical and future prospects. Exclusion of special items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

#### HARSCO CORPORATION RECONCILIATION OF FREE CASH FLOW TO NET CASH PROVIDED BY OPERATING ACTIVITIES (Unaudited)

	<b>Three Months Ended</b>			<b>Twelve Months Ended</b>				
	December 31				December 31			
(In thousands)		2015		2014		2015		2014
Net cash provided by operating activities	\$	32,405	\$	41,437	\$	121,507	\$	226,727
Less maintenance capital expenditures (a)		(25,231)		(45,292)		(92,545)		(133,231)
Less growth capital expenditures (b)		(6,738)		(28,397)		(31,007)		(75,628)
Plus capital expenditures for strategic ventures (c)		129		3,474		439		6,876
Plus total proceeds from sales of assets (d)		5,189		3,823		25,966		27,379
Free cash flow	\$	5,754	\$	(24,955)	\$	24,360	\$	52,123

(a) Maintenance capital expenditures are necessary to sustain the Company's current revenue streams and include contract renewal.
(b) Growth capital expenditures, for which management has discretion as to amount, timing and geographic placement, expand the Company's revenue base and create additional future cash flow.
(c) Capital expenditures for strategic ventures represent the partner's share of capital expenditures in certain ventures consolidated in the Company's financial statements.

(d) Asset sales are a normal part of the business model, primarily for the Harsco Metals & Minerals Segment. For the Full year 2014 this line item also includes proceeds of \$12.4 million from the Harsco Infrastructure Transaction net working capital settlement.

The Company's management believes that free cash flow, which is a non-U.S. GAAP financial measure, is meaningful to investors because management reviews cash flows generated from operations less capital expenditures net of asset sales proceeds. It is important to note that free cash flow does not represent the total residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

#### HARSCO CORPORATION RECONCILIATION OF FREE CASH FLOW TO NET CASH PROVIDED BY OPERATING ACTIVITIES (Unaudited)

	 Projected Twelve Months Ending December 31 2016			
(In millions)	 Low		High	
Net cash provided by operating activities	\$ 154	\$	163	
Less capital expenditures (a)	(105)		(95)	
Plus total proceeds from asset sales and capital expenditures for strategic ventures	1		2	
Free Cash Flow	\$ 50	\$	70	

(a) Capital expenditures encompass two primary elements: maintenance capital expenditures, which are necessary to sustain the Company's current revenue streams and include contract renewals; and growth capital expenditures, for which management has discretion as to amount, timing and geographic placement, and which expand the Company's revenue base and create additional future cash flow.

The Company's management believes that free cash flow, which is a non-U.S. GAAP financial measure, is meaningful to investors because management reviews cash flows generated from operations less capital expenditures net of asset sales proceeds. It is important to note that free cash flow does not represent the total residual cash flow available for discretionary expenditures since other non-discretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure. This measure should be considered in addition to, rather than as a substitute for, other information provided in accordance with U.S. GAAP.

#### HARSCO CORPORATION RECONCILIATION OF RETURN ON INVESTED CAPITAL EXCLUDING SPECIAL ITEMS TO NET INCOME (LOSS) FROM **CONTINUING OPERATIONS AS REPORTED (a)** (Unaudited)

		Year Ended December 31		
(In thousands)	2015			
Net income (loss) from continuing operations	\$	7,312	\$	(17,786)
Special items:				
Harsco Metals & Minerals Segment contract termination charges, net		13,484		11,557
Harsco Metals & Minerals Segment separation costs		9,922		—
Harsco Metals & Minerals Segment salt cake processing and disposal charges		7,000		—
Harsco Metals & Minerals Segment Project Orion charges		5,070		11,992
Harsco Metals & Minerals Segment site exit and underperforming contract charges, net		4,977		50,111
Harsco Metals & Minerals Segment subcontractor settlement charge		4,220		—
Harsco Metals & Minerals Segment multi-employer pension plan charge		1,122		—
Harsco Infrastructure Segment loss on disposal		1,000		2,911
Harsco Metals & Minerals Segment Brazilian labor claim reserves		_		5,332
Strategic transaction review costs		—		3,531
Harsco Infrastructure transaction costs		_		2,192
Harsco Rail Segment grinder asset impairment charge		—		590
Gains associated with exited Harsco Infrastructure operations retained		_		(2,205)
Taxes on above special items		(6,198)		(2,324)
Net income from continuing operations, as adjusted		47,909		65,901
After-tax interest expense (b)		29,486		29,680
			<u> </u>	
Net operating profit after tax as adjusted	\$	77,395	\$	95,581
Average equity	\$	308,182	\$	554,381
Plus average debt		910,955		857,168
Average capital	\$	1,219,137	\$	1,411,549
Return on invested capital excluding special items		6.3%		6.8%

#### Return on invested capital excluding special items

Return on invested capital excluding special items is net income (loss) from continuing operations excluding special items, and after-tax interest expense, divided by average capital for the (a) year. The Company uses a trailing twelve month average for computing average capital.

The Company's effective tax rate approximated 37% on an adjusted basis for both periods for interest expense. (b)

The Company's management believes Return on invested capital excluding special items, which is a non-U.S. GAAP financial measures, are meaningful in evaluating the efficiency and effectiveness of the capital invested in the Company's business. Exclusion of special items permits evaluation and comparison of results for the Company's core business operations, and it is on this basis that management internally assesses the Company's performance. These measures should be considered in addition to, rather than as a substitute for, net income or other information provided in accordance with U.S. GAAP.