

SCHEDULE 14A INFORMATION

PROXY STATEMENT PURSUANT TO SECTION 14(A) OF THE SECURITIES EXCHANGE ACT OF 1934 (AMENDMENT NO. )

Filed by the Registrant [X]

Filed by a Party other than the Registrant [ ]

Check the appropriate box:

- [X] Preliminary Proxy Statement [ ] Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))
- [ ] Definitive Proxy Statement
- [ ] Definitive Additional Materials
- [ ] Soliciting Material Pursuant to Section 240.14a-11(c) or Section 240.14a-2.

HARSCO CORPORATION

-----  
(Name of Registrant as Specified In Its Charter)

-----  
(Name of Person(s) Filing Proxy Statement, if other than Registrant)

Payment of Filing Fee (Check the appropriate box):

- [X] No fee required.
- [ ] Fee computed on table below per Exchange Act Rules 14a-6(i)(4) and 0-12.

- (1) Title of each class of securities to which transaction applies:  
-----
- (2) Aggregate number of securities to which transaction applies:  
-----
- (3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (Set forth the amount on which the filing fee is calculated and state how it was determined):  
-----
- (4) Proposed maximum aggregate value of transaction:  
-----
- (5) Total fee paid:  
-----

- [ ] Fee paid previously with preliminary materials.
- [ ] Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for which the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

- (1) Amount Previously Paid:  
-----
- (2) Form, Schedule or Registration Statement No. :  
-----
- (3) Filing Party:  
-----
- (4) Date Filed:  
-----

LOGO

NOTICE OF  
1997 MEETING  
AND PROXY  
STATEMENT

LOGO

HARSCO CORPORATION  
P.O. Box 8888  
Camp Hill, Pennsylvania 17001-8888

March 27, 1997

To Our Stockholders:

You are cordially invited to attend the 1997 Annual Meeting of Stockholders of your Company, which will be held on Wednesday, April 30, 1997, beginning at 10 a.m. at the Radisson Penn Harris Hotel and Convention Center, Camp Hill, Pennsylvania.

Information about the Annual Meeting, including a listing and discussion of the various matters on which you, as our stockholders, will act, may be found in the formal Notice of Annual Meeting of Stockholders and Proxy Statement which follow. We look forward to greeting as many of our stockholders as possible.

Whether you plan to attend the Annual Meeting or not, we urge you to fill in, sign, date and return the enclosed Proxy Card, in the postage-paid envelope provided, in order that as many shares as possible may be represented at the Annual Meeting. The vote of every stockholder is important and your cooperation in returning your executed Proxy promptly will be appreciated.

Sincerely,

/s/ D. C. Hathaway

-----  
D. C. Hathaway  
Chairman, President and Chief  
Executive Officer

HARSCO CORPORATION  
P.O. Box 8888  
Camp Hill, Pennsylvania 17001-8888

NOTICE OF ANNUAL MEETING OF STOCKHOLDERS

The Annual Meeting of Stockholders of Harsco Corporation will be held on Wednesday, April 30, 1997, at 10 a.m. at the Radisson Penn Harris Hotel and Convention Center, Camp Hill, Pennsylvania to consider and act upon the following matters:

1. Election of three Directors to serve until the 2000 Annual Meeting of Stockholders, and until their successors are elected and qualified;
2. Considering and voting upon the adoption of a proposed amendment to Article FOURTH of the Restated Certificate of Incorporation of the Company which would increase the shares of Common Stock authorized for issuance from 70,000,000 to 150,000,000;
3. Considering the adoption of the appointment by the Board of Directors of Coopers & Lybrand L.L.P. as independent accountants to audit the accounts of the Company for the fiscal year ending December 31, 1997; and
4. Such other business as may properly come before the Annual Meeting.

The Board of Directors has fixed the close of business on March 6, 1997, as the record date for the determination of stockholders who are entitled to notice of, and to vote at, the Annual Meeting and at any adjournments thereof. The polls will open at 9:30 a.m. on the date of the Annual Meeting and will close at approximately 10:15 a.m. Proxies will be accepted continuously from the time of mailing until the closing of the polls.

STOCKHOLDERS WHO DO NOT EXPECT TO ATTEND THE ANNUAL MEETING IN PERSON ARE REQUESTED TO FILL IN, DATE, SIGN AND MAIL THE ENCLOSED FORM OF PROXY IN THE ENVELOPE PROVIDED, TO WHICH NO POSTAGE NEED BE AFFIXED IF MAILED IN THE UNITED STATES.

By Order of the Board of Directors,

/s/ Paul C. Coppock

- - - - -

Paul C. Coppock  
Senior Vice President, Chief Administrative Officer,  
General Counsel and Secretary  
March 27, 1997

## PROXY STATEMENT

## ANNUAL MEETING OF STOCKHOLDERS

This Proxy Statement has been prepared in connection with the solicitation by the Board of Directors of Harsco Corporation, a Delaware corporation (the "Company"), of Proxies in the accompanying form to be used at the Annual Meeting of Stockholders of the Company, to be held April 30, 1997, or at any adjournment or adjournments of such Annual Meeting.

The record date for stockholders of the Company entitled to notice of, and to vote at, the Annual Meeting is the close of business on March 6, 1997. On the record date, there were issued and outstanding \_\_\_\_\_ shares of the Company's common stock, \$1.25 par value (the "common stock"). This figure does not include \_\_\_\_\_ shares reacquired and held by the Company as treasury stock which will not be voted. All such shares are one class, with equal voting rights, and each holder thereof is entitled to one vote on all matters voted on at the Annual Meeting for each share registered in such holder's name. The presence, in person or by proxy, of a majority of the issued and outstanding shares of common stock is necessary to constitute a quorum at the Annual Meeting. Assuming that a quorum is present, the affirmative vote by the holders of a plurality of the shares cast at the Annual Meeting will be required to act on the election of directors. The affirmative vote by the holders of a majority of the shares entitled to vote present in person or by proxy will be required to act on the adoption of the appointment of Coopers & Lybrand L.L.P. as independent accountants for the current fiscal year. The affirmative vote of the holders of at least a majority of the outstanding shares of common stock of the company entitled to vote, will be required with respect to a proposed amendment to Article FOURTH of the Restated Certificate of Incorporation of the Company. The affirmative vote by the holders of a majority of the shares entitled to vote present in person or by proxy will be required to act on all other matters to come before the Annual Meeting.

In certain circumstances, a stockholder will be considered to be present at the Annual Meeting for quorum purposes but will not be deemed to have cast a vote on a matter. Such circumstances exist when a stockholder is present but specifically abstains from voting on a matter or when shares are represented at the Annual Meeting by a proxy conferring authority to vote only on certain matters ("broker non-votes"). In conformity with Delaware law, abstentions and broker non-votes will not be treated as votes cast with respect to election of directors, and therefore will not affect the outcome of such matter. With respect to the proposed amendment to the Certificate of Incorporation, a majority of the outstanding shares is required and therefore only affirmatives votes count toward that requirement. However, with respect to each other matter presented at the Annual Meeting, abstentions will be treated as negative votes on such matters, while broker non-votes will not be counted in determining the outcome.

The shares of common stock represented by each properly executed proxy received by the Board of Directors will be voted at the Annual Meeting in accordance with the instructions specified therein. If no instructions are specified, such shares of common stock will be voted FOR the election of nominees for Directors, FOR the adoption of a proposed amendment to Article FOURTH of the Restated Certificate of Incorporation of the Company and FOR the adoption of the appointment of Coopers & Lybrand L.L.P. as independent accountants. The Board of Directors knows of no other business to come before the Annual Meeting. However, if any other matters are properly presented at the Annual Meeting, or any adjournment thereof, the persons voting the proxies will vote them in accordance with their best judgment. Any proxy may be revoked by notifying the Secretary of the Company in writing at any time prior to the voting of the proxy.

The principal executive offices of the Company are located at 350 Poplar Church Road, Wormleysburg, Pennsylvania (mailing address: P.O. Box 8888, Camp Hill, Pennsylvania 17001-8888). This Proxy Statement and accompanying Notice of Meeting and form of Proxy are first being mailed to stockholders on or about March 27, 1997.

## ELECTION OF DIRECTORS

The Company currently has eight Directors, of which three have a term of office which will expire with the forthcoming Annual Meeting. The Company's By-laws authorize the Board of Directors to fix the number of Directors from time to time, provided that such number will not be less than five nor more than twelve. In accordance with the By-laws, the Board of Directors has fixed the number of Directors at eight commencing with the forthcoming Annual Meeting.

At the 1986 Annual Meeting of Stockholders, a Classified Board was adopted and elected by the Company's stockholders. Under this system, the Board of Directors is divided into three classes. One class is elected each year for a three-year term. The class whose term will expire at the 1997 Annual Meeting of Stockholders consists of three Directors. The stockholders are asked to vote FOR Messrs. Hathaway, Nation and Prater, all of whom have been duly nominated by the Board of Directors, to serve a term of office until the 2000 Annual Meeting of Stockholders and their respective successors have been elected and qualified. However, should any nominee become unavailable or prove unable to serve for any reason, Proxies will be voted for the election of such other person or persons as the Board of Directors may select to replace such nominee. No circumstance is presently known which would render any nominee named herein unavailable to serve.

Each person named as a nominee for Director has advised the Company of his willingness to serve if elected. The information set forth below states the name of each nominee for Director and of each Director continuing in office, his age, a description of his present and previous positions, the year in which he first became a Director of the Company, his business experience, other directorships he holds and the Committees of the Board on which he serves.

The Board of Directors met seven times during the fiscal year ended December 31, 1996.

## NOMINEES FOR TERMS EXPIRING IN 2000

NAME	AGE	POSITION WITH THE COMPANY AND PRIOR BUSINESS EXPERIENCE	DIRECTOR OF THE COMPANY SINCE
Photo of D. C. Hathaway	52	Chairman since April 1, 1994. President and Chief Executive Officer since January 1, 1994. Was President and Chief Operating Officer of the Company from May 1, 1991 to January 1, 1994. Served as Senior Vice President-Operations from 1986 to May 1991 and as Group Vice President from 1984 to 1986. Prior to 1984, was Chairman and Chief Executive Officer of Dartmouth Investments Limited in the United Kingdom which was acquired by the Company in 1979. Mr. Hathaway is a Director of Dauphin Deposit Corporation, PP&L Resources, Inc. and Pennsylvania Power & Light Company. Chairman of the Executive Committee.	1991
Photo of R. F. Nation	71	Former President of Penn Harris Company (hotel). Mr. Nation is also a Director of Dauphin Deposit Corporation, and has been involved in a variety of activities in community, state and industrial areas. Chairman of the Management Development and Compensation Committee and member of the Executive Committee.	1983
Photo of N. H. Prater	68	Retired President and Chief Executive Officer of Mobay Corporation. Mr. Prater is a Director of Koppers Industries, Inc., Calgon Carbon Corp. and Melamine Chemical Corp. He serves as a trustee of the University of Pittsburgh, Robert Morris College and as a member of the International Advisory Board of Georgia Institute of Technology. Chairman of the Audit Committee; member of the Management Development and Compensation Committee and the Executive Committee.	1990

## DIRECTORS WHOSE TERMS EXPIRE IN 1998

NAME	AGE	POSITION WITH THE COMPANY AND PRIOR BUSINESS EXPERIENCE	DIRECTOR OF THE COMPANY SINCE
Photo of R. L. Kirk	68	Chairman of British Aerospace Holdings, Inc.; former Chairman and Chief Executive Officer of CSX Transportation Inc. Mr. Kirk served as Chairman and Chief Executive Officer of Allied-Signal Aerospace Company from 1986 to 1989. He was President and Chief Executive Officer of LTV Aerospace and Defense Company from 1977 until 1986. He is also a Director of British Aerospace PLC of London, England and First Aviation Services, Inc. Member of the Nominating Committee.	1990
Photo of J. E. Marley	61	Chairman of AMP Incorporated. Mr. Marley joined AMP Incorporated in 1963 and was appointed Corporate Vice President, Operations in 1983. He became the company's President in 1986 and assumed the position of President and Chief Operating Officer in 1990. He is a Director of AMP Incorporated, and Armstrong World Industries, Inc. Member of the Management Development and Compensation Committee.	1993
Photo of J. I. Scheiner	52	President and Chief Operating Officer of Benatec Associates, Inc. He was President of Stoner Associates, Inc. from 1988 to 1991 and Vice President of Huth Engineers from 1987 to 1988. Served as Secretary of Revenue for the Commonwealth of Pennsylvania from 1983 to 1987, and from 1979 to 1983, served as Deputy Secretary for Administration, Pennsylvania Department of Transportation. He is a Director of Pennsylvania National Bank, is a member of the Pennsylvania Chamber of Business and Industry Board, and a Trustee of Harrisburg Area Community College. Member of the Audit Committee.	1995



## DIRECTORS WHOSE TERMS EXPIRE IN 1999

NAME	AGE	POSITION WITH THE COMPANY AND PRIOR BUSINESS EXPERIENCE	DIRECTOR OF THE COMPANY SINCE
Photo of A. J. Sordoni, III	53	Mr. Sordoni is Chairman of Sordoni Construction Services, Inc. (construction management) and has been employed by that company since 1967. Mr. Sordoni is the former Chairman and Director of C-TEC Corporation (telecommunications) and Mercom, Inc. (cable television) and a past Director of Pennsylvania Gas and Water Co. and United Penn Bank. Member of the Audit Committee, the Management Development and Compensation Committee and the Nominating Committee.	1988
Photo of R. C. Wilburn	53	President and Chief Executive Officer of the Colonial Williamsburg Foundation. Former President of Carnegie Institute and Carnegie Library (educational and cultural complex) located in Pittsburgh, Pennsylvania. From 1983 to 1984, Mr. Wilburn served as the Secretary of Education for the Commonwealth of Pennsylvania. From 1979 to 1983, Mr. Wilburn served as the Secretary of Budget and Administration for the Commonwealth of Pennsylvania. He is a Director of Crestar Bank. Chairman of the Nominating Committee; member of the Audit Committee and Executive Committee.	1986

## SHARE OWNERSHIP OF MANAGEMENT

The following table sets forth, as of March 6, 1997, information with respect to the economic and beneficial ownership of the Company's outstanding voting securities by (a) each Director (b) the Company's chief executive officer and the Company's four most highly compensated executive officers (the "Named Executives") and (c) all Directors and executive officers as a group. All of the Company's outstanding voting securities are common stock.

NAME	NUMBER OF SHARES(1)	NUMBER OF EXERCISABLE OPTIONS(2)	NUMBER OF STOCK EQUIVALENTS
L. A. Campanaro.....	31,335	52,902	20,555(5)
P. C. Coppock.....	43,823(3)	56,990	20,442(5)
W. D. Etzweiler.....	51,332	20,000	21,262(5)
S. D. Fazzolari.....	9,745	20,730	8,037(5)
D. C. Hathaway.....	76,090	45,000	51,451(5)
R. L. Kirk.....	5,242	12,000	1,165(6)
J. E. Marley.....	500	8,000	2,780(6)
R. F. Nation.....	24,000	12,000	2,635(6)
N. H. Prater.....	2,000	4,000	1,478(6)
J. I. Scheiner.....	3,026	4,000	80(6)
A. J. Sordoni, III.....	37,000(4)	16,000	-0-
R. C. Wilburn.....	800	14,000	-0-
All Directors and Executive Officers as a Group (12 persons in total, including those listed above).....	284,893	265,622	129,885

(1) Includes for executive officers, restricted shares issued under the 1995 Executive Incentive Compensation Plan, which have voting power and some of which are subject to forfeiture under certain circumstances. Also includes in the case of Messrs. Campanaro, Coppock, Etzweiler, Fazzolari, Hathaway, and all Directors and executive officers as a group, 11,676 shares, 9,507 shares, 18,091 shares, 6,680 shares, 17,545 shares and 63,499 shares, respectively, pursuant to the Company's Savings Plan in respect of which such persons have shared voting power.

(2) Represents all stock options exercisable within 60 days of March 6, 1997 awarded under the 1986 Stock Option Plan, the 1995 Executive Incentive Compensation Plan and the 1995 Non-Employee Directors' Stock Plan. Unexercised stock options have no voting power.

(3) Includes 11,624 shares owned by his wife as to which Mr. Coppock disclaims beneficial ownership.

(4) Includes 13,000 shares owned by his wife and children to which Mr. Sordoni disclaims beneficial ownership.

(5) Includes stock options not exercisable within 60 days of March 6, 1997 and non-voting phantom shares held under the Supplemental Retirement Benefit Plan which will ultimately be paid out in cash based upon the value of the shares at the time of the payout.

(6) Certain Directors have elected to receive compensation in the form of credits for non-voting phantom shares under the terms of the Company's Deferred Compensation Plan for Non-Employee Directors. These amounts will ultimately be paid out in cash based upon the value of the shares at the time of payout.

Except as otherwise stated, each individual has sole voting and investment power over the shares set forth opposite his name. As of March 6, 1997, the Directors and executive officers of the Company as a group beneficially owned less than 1% of the Company's outstanding common stock. No Director or executive officer beneficially owned as much as 1% of the outstanding common stock.

## SHARE OWNERSHIP OF CERTAIN BENEFICIAL OWNER

Based on information contained in Schedule 13G filed with the Securities and Exchange Commission with respect to beneficial ownership at December 31, 1996, as of March 6, 1997, except as set forth below, no persons or group was known by the Board of Directors to own beneficially more than 5% of the outstanding voting securities of the Company.

TITLE OF CLASS	NAME AND ADDRESS OF BENEFICIAL OWNER	AMOUNT AND NATURE OF BENEFICIAL OWNERSHIP	PERCENT OF CLASS
Common.....	FMR Corp. 82 Devonshire Street Boston, MA 02109	2,113,700 Sole Voting Power for 219,900 shares and Sole Dispositive Power for 2,113,700 shares	8.53

BOARD COMPENSATION COMMITTEE REPORT  
ON EXECUTIVE COMPENSATION

The Company's executive compensation program is administered by the Management Development & Compensation Committee ("Compensation Committee"), a Committee of the Board of Directors composed of the non-employee Directors listed below this Report. The Company considers all of the members of the Compensation Committee to be independent and none of these Directors have any interlocking or other relationships with the Company that are subject to disclosure under the Securities and Exchange Commission rules relating to proxy statements. All decisions of the Compensation Committee relating to the salaries and grade levels of the Company's Executive Officers are approved by the full Board.

Set forth below is a report prepared by the members of the Compensation Committee whose names appear below this report, addressing the Company's compensation policies for 1996 as they affected the Company's executive officers, including the Named Executives.

## EXECUTIVE OFFICER COMPENSATION POLICIES

The Compensation Committee's executive compensation policies are designed to:

- Provide incentives for achievement of the Company's annual and long-term performance goals;
- Reinforce the common interest of management and the shareholders in enhancing shareholder value;
- Reward individual initiative and achievement;
- Provide levels of compensation that are fair, reasonable and competitive with comparable industrial companies; and
- Attract and retain qualified executives who are critical to the Company's long-term success.

At the 1995 Annual Meeting of Stockholders, the Board of Directors proposed, and the shareholders overwhelmingly approved the 1995 Executive Incentive Compensation Plan which the Board believes has provided an improved basis for achieving these goals. The current compensation program is applicable to all corporate and divisional officers of the Company and is composed primarily of:

- Salary based upon grade levels that reflect the degree of responsibility associated with the executive's position and the executive's past achievement;
- Annual incentive compensation awarded under the 1995 Executive Incentive Compensation Plan paid 60% in cash and 40% in the form of restricted shares of Harsco Common Stock, based upon achievement of specific financial objectives (return on capital, earnings per share, cash flow provided by operations and sales growth) and strategic goals established for the relevant business unit;

- Stock option grants under the 1995 Executive Incentive Compensation Plan made annually by the Compensation Committee on the basis of the Committee's evaluation of each unit's strategic planning and implementation at its discretion with exercise prices equal to the market price at the date of grant; and
- Various retirement and other benefits commonly found in similar companies.

The Compensation Committee believes that the Company benefits from a broad based executive compensation program that extends the program's incentives to approximately 56 division officers in addition to the five executive officers and four other corporate officers. However, as an executive's level of responsibility increases, a greater portion of his or her potential total compensation opportunity should be based on performance incentives and a lesser portion on salary, causing greater variability in the individual's total compensation from year to year. This is achieved under the Company's current 1995 Executive Incentive Compensation Plan by using the executive's numeric grade level and annual salary as multipliers along with the proportion of target achievement when computing annual incentive compensation awards.

The Compensation Committee also believes that as executives rise to positions that can have a greater impact on the Company's performance, the compensation program should place more emphasis on the value of the common stock. This objective is met by paying a portion of the annual incentive compensation in restricted shares of the Company's common stock, and granting stock options for the Company's common stock. Under the 1995 Harsco Executive Incentive Compensation Plan and the related Authorization, Terms and Conditions of the Annual Incentive Awards, 60% of a participant's annual incentive compensation award is paid in cash with the remaining 40% paid in the form of a grant of restricted shares of Harsco common stock. Each participant is given the opportunity to elect to receive the annual incentive compensation award all in cash, subject to a 25% reduction in the total award amount. The restricted shares are nontransferable by the officer for a period of three years from date of grant (but during the first two years of the new Plan, one-half of each award will be restricted for only one year). Furthermore, the restricted stock is subject to forfeiture by the officer during the applicable restricted period in the event of the executive's termination for reasons other than:

- normal retirement
- death
- full and permanent disability; or
- involuntary termination other than termination for cause as defined in the Plan.

The Committee has the authority to accelerate the expiration of the restriction and forfeiture provisions in its discretion. With respect to incentive stock options, the quantity granted to an individual in any year is based upon the executive's grade level and the strategic planning and implementation performance of the respective business unit. The Company has not reset the exercise price on any existing stock options in the past and, as a matter of sound compensation policy, does not foresee doing so in the future.

On August 10, 1993, the Omnibus Budget Reconciliation Act of 1993 was signed into law, making significant revisions to the United States tax laws. This Act added a new provision in Section 162(m) of the Internal Revenue Code that beginning in 1994, limits the deductibility of executive compensation for individuals in excess of \$1 million per year paid by publicly traded corporations to the chief executive officer and the four other executives named in the compensation table of the Proxy Statement. The Company has determined that given the rates of compensation currently in effect and the exemption under Internal Revenue Service regulations applicable to income derived from stock options granted under the Harsco 1986 Stock Option Plan or the 1995 Executive Incentive Compensation Plan, and the exemption applicable to the performance based incentive compensation bonuses under the 1995 Executive Incentive Compensation Plan, the Company should not be exposed to any nondeductibility of executive compensation expense under Section 162(m) in the 1997 tax year. In 1995, the Company obtained shareholder approval of the 1995 Executive Incentive Compensation Plan, which was designed

to preserve the deductibility to the extent possible, of any such executive compensation subject to Section 162(m) in the future.

#### RELATIONSHIP OF PERFORMANCE TO COMPENSATION

The Company currently ties executive pay to corporate performance primarily through the 1995 Executive Incentive Compensation Plan awards that are based upon achievement of objectives adopted by the Compensation Committee, and stock option grants which only provide realizable compensation through increases in the stock price.

##### Incentive Compensation Plan

The opportunity for compensation under the 1995 Executive Incentive Compensation Plan in effect for 1996 was dependent upon meeting the four financial objectives and the specific strategic objectives established by the Compensation Committee prior to the beginning of the plan year, for the appropriate business unit. Under the 1995 Executive Incentive Compensation Plan, 80% of the total possible award is based on achievement of financial objectives established by the Compensation Committee each year, and 20% is based on attainment of strategic goals. The financial goals for 1996 were based upon performance improvement in return on capital, earnings per share, cash flow provided by operations, and sales growth.

No award will be made for achievement of only the minimum target, but awards will begin to be earned as performance in each of the designated objective categories rises above the minimum. Achieving target levels of performance in all objectives results in an award that is 67% of the award for achieving the maximum level of performance against all objectives, and the award will continue to rise correspondingly as the achieved results approach the maximum financial and strategic objective performance levels set by the Compensation Committee.

The Compensation Committee establishes minimum, target and maximum financial objectives for the corporate office and each division for that year, which will constitute 80% of the annual bonus criteria. The corporate officer financial objectives for minimum, target and maximum achievement are established based upon a consolidation of the goals for the eight operating divisions. Thus, the incentive compensation awards of the corporate officers are closely related to the overall performance of the divisions against their goals. The strategic goals which constitute the other 20% of the evaluation criteria under the current 1995 Executive Incentive Compensation Plan are established by the Compensation Committee and are assigned various weights. The strategic goals set for each business unit in 1996 involved achievement of various objectives important to the profitable growth of the particular Harsco operating division in such areas as safety, gross profit margin improvement, accounts receivable, new product introduction and information technology system upgrades. The corporate officer awards are then dependent on the degree of achievement based upon the average attainment of strategic goals by the eight operating divisions. As previously discussed, 60% of an executive participant's annual incentive compensation award is paid in cash with the remaining 40% paid in the form of restricted shares of Harsco common stock subject to the participant's opportunity to elect to receive the award all in cash with a 25% reduction in the total award.

The executive officers attained 60.7% of maximum achievement with respect to the combined strategic goals. The Company's record financial performance yielded an achievement factor of 93.0% for 1996 for the financial goals. The combined achievement on strategic and financial goals resulted in each of the executive officers earning 86.5% of the maximum annual incentive compensation for 1996.

##### Stock Options

As shown in the table that follows, the Compensation Committee granted stock options to the executive officers on January 23, 1996 under the 1995 Executive Incentive Compensation Plan with an exercise price of \$58.94 per share, which was the market price on the date of grant. This Plan was approved by the stockholders in 1995 and was used to make grants to other corporate and division officers as well as the executive officers. The number of options granted to each executive was

determined by grade level. Thus, the Chairman, President and Chief Executive Officer, Mr. Hathaway, who has the highest grade level, received the largest award. Following shareholder approval in April 1995 of the 1995 Executive Incentive Compensation Plan, all subsequent stock options to officers are being granted under that Plan. The number of options granted to each officer under the 1995 Plan is determined by grade level and the committee's evaluation of the unit's and individual's strategic planning performance. The absolute maximum stock option award as provided in the 1995 Plan is 25,000 (50,000 post-split) shares for any single participant in a calendar year.

The guidelines for the maximum number of options granted for each grade level were established in 1995 based upon a recommendation from Towers Perrin, a compensation consulting firm, and that firm's survey of the long-term incentive compensation practices of 130 major United States companies. In determining the January 23, 1996 grants, the Committee considered the number of options previously granted to participants under the 1986 Stock Option Plan and the 1995 Plan, and the aggregate number that would be outstanding upon approval of the 1996 grants.

#### Salaries

The Compensation Committee made its regular annual review of salaries of all corporate and division officers, including the Named Executives, at its November 13, 1995 Committee meeting, and recommended salary increases which the Board then approved for implementation on January 1, 1996.

Each year, the Compensation Committee establishes executive salary budgets for corporate and division officers based upon survey data provided by a number of major consulting firms. For 1996, the Committee approved a budget for salary increases which was within the range of planned salary budgets indicated by the various surveys. The Committee then adjusts the salary of each officer based upon the available salary budget, the performance of each executive officer, comparison to other internal salaries and the Company's salary range structure for various grade levels. The salary range structure for various grade levels is also revised from time to time based upon industry survey data provided by a number of major consulting firms. The last adjustment to the salary range structure was made in 1994. The various industry compensation surveys considered by the Committee are generally broad based surveys of companies selected by the consulting firms which are not limited to the companies within the Dow Jones Industrial-Diversified Index referenced elsewhere in the Proxy Statement, though some of those companies may have been included in the surveys.

In 1994, the Committee requested an analysis of competitive compensation levels and total direct compensation (defined as base salary, annual incentives and long-term incentives in the form of cash and stock option awards) to be performed by an outside consultant. Towers Perrin was selected, and the results of two detailed studies were provided to the Committee for its review and use in adjusting the salary of each officer as one of the elements in a total compensation package. The salary increases effective January 1, 1996 were based upon those surveys and a 1995 survey provided by Hewitt Associates L.L.C. The salary for the Chief Executive Officer was substantially below the survey median. The compensation for the executive officers was below the survey median.

In preparation for future compensation adjustments, the Committee intends to periodically review similar detailed survey data. In general, the Committee strives to maintain total compensation packages which range from moderately below to moderately above the industry medians.

#### Other Compensation Plans

The Company has certain other broad based employee benefit plans in which the executive officers participate on the same terms as non-executive employees, including health insurance, the Savings Plan and the term life insurance benefit equal to two times the individual's salary. In addition, the executive officers participate in the Supplemental Retirement Benefit Plan ("Basic Supplemental Plan") as described in the section "Retirement Plans".

## THE CHIEF EXECUTIVE OFFICER'S 1996 COMPENSATION

The incentive plan cash and restricted stock compensation, stock options, and salary awarded or paid to Mr. Hathaway with respect to 1996 are discussed above in this Report with respect to amounts, and the factors considered by the Compensation Committee. Of the total \$960,549 in cash compensation paid to Mr. Hathaway in 1996 as reflected in the Summary Compensation Table, 58.36% was dependent upon achieving performance objectives under the 1995 Executive Incentive Compensation Plan. This is consistent with the Compensation Committee's view that those executives most able to affect the performance of the Company should have a significant portion of their potential total compensation opportunity at risk based upon Company performance. Those Company performance objectives are composed of financial and strategic objectives. The Compensation Committee believes that attainment of specific, measurable financial and strategic goals is an important determinant of total return to stockholders over the long-term and has the advantage of not being subject to the period to period vagaries of the common stock price. However, the Compensation Committee also believes that the Chief Executive Officer and other officers should share in the gains or losses of common stock value experienced by the stockholders in order to reinforce the alignment of their respective interests. Therefore, the Compensation Committee utilizes stock option grants and incentive compensation in the form of restricted shares of Harsco Common Stock as important components of compensation. The Compensation Committee believes that the combined effect of these compensation elements is to establish strong incentives to achieve results which will provide stockholders with the investment returns that they seek.

In summary, the Committee believes that the total compensation program implemented in 1995 achieves the objective of providing meaningful and appropriate rewards, recognizing both current performance contributions and the attainment of long-term strategic business goals of critical importance to the future growth of Harsco Corporation.

SUBMITTED BY THE MANAGEMENT DEVELOPMENT AND COMPENSATION  
COMMITTEE OF THE BOARD OF DIRECTORS:

R. F. Nation, Chairman  
J. E. Marley  
N. H. Prater  
A. J. Sordoni, III

## EXECUTIVE COMPENSATION AND OTHER INFORMATION

## SUMMARY OF CASH AND CERTAIN OTHER COMPENSATION

The following table sets forth information concerning the compensation awarded to, earned by or paid to the Named Executives for services rendered to the Company in all capacities during each of the last three fiscal years.

## SUMMARY COMPENSATION TABLE

NAME AND PRINCIPAL POSITION	YEAR	ANNUAL COMPENSATION		OTHER ANNUAL COMPENSA- TION(\$)	LONG-TERM COMPENSATION			ALL OTHER COMPEN- SATION (\$)(3)
		SALARY (\$)	BONUS(\$)		RESTRICTED STOCK AWARD(S) (\$)(1)	AWARDS		
						SECURITIES UNDERLYING OPTIONS (POST- SPLIT) (#)(2)	PAYOUTS ----- LTIP PAYOUTS (\$)	
D.C. Hathaway.....	1996	400,000	336,312		224,237	30,000	-0-	22,731
Chairman,	1995	400,000	357,696	--	238,464	30,000	154,980	27,819
President & Chief Executive Officer	1994	350,000	159,705	--	--	15,560	212,625	10,500
L.A. Campanaro.....	1996	244,900	175,402		116,938	20,000	-0-	12,537
Senior Vice	1995	227,100	172,996	--	115,330	20,000	79,916(4)	14,970
President & Chief Financial Officer	1994	211,867	82,352	--	--	13,240	109,641	12,199
P.C. Coppock.....	1996	208,000	148,974		99,328	20,000	-0-	10,811
Senior Vice	1995	200,000	152,352	--	101,568	20,000	67,896(4)	12,930
President, Chief Administrative Officer, General Counsel & Secretary	1994	180,000	69,966	--	--	13,240	93,150	9,067
W.D. Etzweiler.....	1996	244,900	175,402		116,938	20,000	-0-	12,537
Senior Vice	1995	227,100	172,996	--	115,330	20,000	79,916(4)	14,970
President & Chief Operating Officer	1994	211,867	82,352	--	--	13,240	109,641	12,352
S.D. Fazzolari.....	1996	122,800	65,008		43,362	8,000	-0-	5,679
Vice President & Controller	1995	118,100	66,495		44,330	8,000	29,952	6,203
	1994	110,000	31,603		--	5,400	27,109	4,542

(1) Represents 40% share of total annual incentive compensation award under the terms of the 1995 Executive Incentive Compensation Plan. One-half of the stock granted has a one year restriction from the date of grant and the remaining one-half of the stock has a three year restriction from the date of the grant. During the period of restriction, the restricted shares can be voted and dividends will be reinvested. The dividend reinvestment shares will be restricted for the same period as the underlying shares. The aggregate holdings of restricted shares (post-split) and market value as of December 31, 1996, for the Named Executives is as follows: Mr. Hathaway -- 11,117 shares with a value of \$378,673; Mr. Campanaro -- 3,592 shares with a value of \$122,353; Mr. Coppock -- 6,283 shares with a value of \$214,015; Mr. Etzweiler -- 5,230 shares with a value of \$178,147, and Mr. Fazzolari -- 1,382 shares with a value of \$47,074. The post-split market value at December 31, 1996, was \$34.0625 per share which represents the average of the high and low price on that date. Dividends on restricted holdings are paid at the normal common stock rate. Of the aggregate restricted shares held, restrictions lapsed on February 22, 1997 for the Named Executives as follows: Mr. Hathaway -- 1,856.23 shares; Mr. Campanaro -- 898.6041 shares; Mr. Coppock -- 790.7308 shares; Mr. Etzweiler -- 898.6041 shares and Mr. Fazzolari -- 346.0083 shares. These shares were issued on February 22, 1996.



- (2) Represents stock options granted in the respective years stated in post-split terms. The Company granted these options, relating to shares of its common stock, to employees, including executive officers, of the Company under its 1986 Stock Option Plan and 1995 Executive Incentive Compensation Plan (together, the "Plans"). The Company's Plans authorize the Compensation Committee to grant stock options as well as stock appreciation rights to certain officers and employees who in the discretion of the Compensation Committee significantly impact upon the profitability of the Company. Options granted during a particular year are not exercisable for twelve months following the date of grant, unless a change in control of the Company occurs, nor are they exercisable ten years after the grant. The exercise price per share of options granted under the Plan was one hundred percent (100%) of the fair market value of common stock at the date of grant.
- (3) For the respective years, represents Company Savings Plan contributions and certain Supplemental Retirement Benefit Plan contributions made on behalf of the Named Executives. The Company maintains the Harsco Corporation Savings Plan which includes the "Salary Reduction" feature afforded by Section 401(k) of the Internal Revenue Code. Eligible employees may authorize the Company to contribute from 1% to 16% of their pre-tax compensation to the Savings Plan. The Company makes monthly contributions for the purchase of common stock of the Company for the account of each participating employee equal to 50% of such employee's first 1% to 6% contribution.

The Company also maintains the Harsco Corporation Supplemental Retirement Benefit Plan (described under "Retirement Plans"). If the IRS-imposed limitations on 401(k) savings plan contributions are reached, participating Named Executives, upon retirement or other termination of employment, receive in cash under this Plan the amount of Company matching contributions to the Savings Plan that were disallowed for the account of the Named Executive by operation of the IRS-imposed limitations, including adjustments for changes in the market value of Company common stock that would have been purchased by the Company matching contributions and dividends that would have been payable on such Company common stock.

- (4) Represents the payout of accrued long-term incentive compensation awards earned in prior years under the 1986 Incentive Compensation Plan as a result of termination of that Plan. Payments are for amounts accrued for the incomplete three year Plan period ending in 1995 (relating to performance in years 1993 and 1994) and the incomplete three year Plan period ending in 1996 (relating to performance in 1994). Payments were approved in April 1995 by the stockholders at the Annual Meeting of Stockholders in connection with the adoption of the 1995 Executive Incentive Compensation Plan and were made in May 1995.

## STOCK OPTIONS

The following table contains information concerning the number of stock options granted to each Named Executive under the Company's 1995 Executive Incentive Compensation Plan during the last fiscal year.

## OPTION GRANTS IN 1996

NAME	INDIVIDUAL GRANTS			EXPIRATION DATE	GRANT DATE PRESENT VALUE(\$)(2)
	SECURITIES UNDERLYING OPTIONS GRANTED (POST-SPLIT) (#)(1)	% OF TOTAL OPTIONS GRANTED TO EMPLOYEES IN FISCAL YEAR	EXERCISE OF BASE PRICE (POST-SPLIT) (\$/SH)		
D. C. Hathaway -- Chairman, President & Chief Executive Officer	30,000	10.1	29.47	1/22/06	136,350
L. A. Campanaro -- Senior Vice President & Chief Financial Officer	20,000	6.7	29.47	1/22/06	90,900
P. C. Coppock -- Senior Vice President, Chief Administrative Officer, General Counsel & Secretary	20,000	6.7	29.47	1/22/06	90,900
W. D. Etzweiler -- Senior Vice President & Chief Operating Officer	20,000	6.7	29.47	1/22/06	90,900
S. D. Fazzolari -- Vice President & Controller	8,000	2.7	29.47	1/22/06	36,360

(1) The Company granted these options, relating to shares of its common stock, to employees, including executive officers, of the Company under its 1995 Executive Incentive Compensation Plan. The Company's 1995 Executive Incentive Compensation Plan authorizes the Compensation Committee to grant stock options to purchase common stock, as well as stock appreciation rights to certain officers and employees who in the discretion of the Compensation Committee significantly impact the profitability of the Company. Options granted during a particular year are not exercisable for twelve months following the date of grant, unless a change in control of the Company occurs, nor are they exercisable ten years after the grant. The exercise price per share of options granted under the 1995 Executive Incentive Compensation Plan was one hundred percent (100%) of the fair market value of common stock at the date of grant. There were no stock appreciation rights granted in 1996.

(2) The fair value of the options granted during 1996 is estimated on the date of grant using the binomial option pricing model. This estimate has been developed for purposes of comparative disclosure and does not necessarily reflect the Company's view of the value of the option. This estimated value has been determined based upon the terms of the option grant, the stock price performance history and the Company's experience that its options, on average, are exercised within four years of grant. Other assumptions are: 16% expected stock volatility, 5.14% risk free interest rate, a \$0.76 dividend and a 5% rate of dividend increase.

## OPTION EXERCISES AND HOLDINGS

The following table sets forth information, with respect to the Named Executives, concerning the exercise of options during fiscal year 1996 and unexercised options at December 31, 1996.

AGGREGATED OPTION EXERCISES IN 1996  
AND OPTION VALUES AT 12/31/96 (POST-SPLIT)

NAME	SHARES ACQUIRED ON EXERCISE (#)	VALUE REALIZED (\$)(1)	NUMBER OF SECURITIES UNDERLYING UNEXERCISED OPTIONS AT 12/31/96 (#)(2)		VALUE OF UNEXERCISED IN-THE-MONEY OPTIONS AT 12/31/96 (\$)(3)	
			EXERCISABLE	UNEXERCISABLE	EXERCISABLE	UNEXERCISABLE
D. C. Hathaway -- Chairman, President & Chief Executive Officer.....	6,272	107,784	60,748	30,000	770,326	137,775
L. A. Campanaro -- Senior Vice President & Chief Financial Officer.....	7,770	117,282	42,732	20,000	538,250	91,850
Paul C. Coppock -- Senior Vice President, Chief Administrative Officer, General Counsel & Secretary.....	6,504	117,007	47,972	20,000	639,147	91,850
W. D. Etzweiler -- Senior Vice President & Chief Operating Officer.....	42,305	475,949	-0-	20,000	-0-	91,850
S. D. Fazzolari -- Vice President & Controller.....	5,148	67,112	13,400	8,000	166,163	36,740

- (1) Represents the difference between the exercise (strike) and market price of each stock option on the date of exercise.
- (2) Options granted during a particular year are not exercisable for twelve months following the date of grant unless a change in control of the Company occurs or the Compensation Committee expressly authorizes earlier exercisability.
- (3) Represents the difference between the exercise (strike) and market price multiplied by the number of in-the-money unexercised options contained in the respective category. Average post-split market price at December 31, 1996 was \$34.0625 per share. Options are in-the-money when the market price of the underlying securities exceeds the exercise price. No Named Executive exercised any stock appreciation right during 1996.

## SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934 requires the Company's directors and certain of its officers to send reports of their ownership of Harsco Corporation stock and changes in ownership to the Securities and Exchange Commission (the "SEC"), The New York Stock Exchange, Inc. and The Pacific Stock Exchange, Inc. SEC regulations also require the Company to identify in this proxy statement any person subject to this requirement who failed to file any such report on a timely basis. One report for one transaction in 1996 was filed late by Mr. Robert Kirk, a director of the Company.

## STOCK PERFORMANCE GRAPH

The following performance graph compares the yearly percentage change in the cumulative total stockholder return (assuming the reinvestment of dividends) on the Company's common stock against the cumulative total return of the Standard & Poor's MidCap 400 Index and the Dow Jones Industrial-Diversified Index for the past five years. The graph assumes an initial investment of \$100 on December 31, 1991 in the Company's common stock or in the underlying securities which comprise each of those market indices. The information contained in the graph is not necessarily indicative of future Company performance.

## COMPARISON OF FIVE YEAR CUMULATIVE TOTAL RETURN

AMONG HARSCO CORPORATION, S&P MIDCAP 400 INDEX AND DOW JONES  
INDUSTRIAL-DIVERSIFIED INDEX(1)  
FISCAL YEAR ENDING DECEMBER 31

- - - - -

(1) Peer companies included in the Dow Jones Industrial-Diversified Index are: Allied-Signal Inc., Cooper Industries Inc., Crane Company, Danaher Corporation, Dexter Corporation, Dover Corporation, FMC Corporation, Global Industrial Technologies Inc., Illinois Tool Works, Inc., Ingersoll-Rand Company, National Service Industries, Inc., Parker Hannifin Corporation, PPG Industries Inc., Raychem Corporation, Stanley Works, Tenneco, Inc., Trinova Corporation and Tyco International Ltd.

## RETIREMENT PLANS

The Company provides retirement benefits for each officer under the Supplemental Retirement Benefit Plan ("Supplemental Plan"). All executive officers are covered by the Supplemental Plan. All executive officers are also covered by the qualified pension plan. Each plan is a defined benefit plan providing for normal retirement at age 65. Early retirement may be taken commencing with the first day of any month following the attainment of age 55, provided at least 15 years of service have been

completed. Early retirement benefits commencing prior to age 65 are reduced. The Supplemental Plan also provides for unreduced pension benefits if retirement occurs after age 62, provided at least 30 years of service have been completed. The Supplemental Plan contains a provision providing for a preretirement death benefit payable in a monthly benefit to a beneficiary designated by the participant for participants who die after qualifying for benefits. The Supplemental Plan also includes provisions which fully vest participants upon termination of employment following a "change in control" of the Company as defined in the Supplemental Plans.

Total pension benefits are based on final average compensation and years of service. The normal retirement benefit under the Supplemental Plan is equal to a total of .8% of final average compensation up to the "Social Security Covered Compensation" as defined in the Supplemental Plan plus 1.6% of the final average compensation in excess of the "Social Security Covered Compensation" multiplied by up to 33 years of service, reduced by the benefits under the qualified plan. Final average compensation is defined as the aggregate compensation (base salary plus nondiscretionary incentive compensation) for the 60 highest consecutive out of the last 120 months prior to date of retirement or termination of employment for any reason prior to normal retirement date.

The following table shows estimated total annual pension benefits payable to the executive officers of the Company under the qualified Supplemental Plan, including the Named Executives upon retirement at age 65, in various remuneration and year-of-service classifications, assuming the total pension benefit was payable as a straight life annuity guaranteed for ten years and retirement took place on January 1, 1997.

PENSION PLAN TABLE

REMUNERATION(1)	YEARS OF SERVICE					
	10	15	20	25	30	35*
100,000.....	13,656	20,484	27,311	34,139	40,967	45,064
200,000.....	29,656	44,484	59,311	74,139	88,967	97,864
300,000.....	45,656	68,484	91,311	114,139	136,967	150,664
400,000.....	61,656	92,484	123,311	154,139	184,967	203,464
500,000.....	77,656	116,484	155,311	194,139	232,967	256,264
600,000.....	93,656	140,484	187,311	234,139	280,967	309,064
700,000.....	109,656	164,484	219,311	274,139	328,967	361,864
800,000.....	125,656	188,484	251,311	314,139	376,967	414,664
900,000.....	141,656	212,484	283,311	354,139	424,967	467,464
1,000,000.....	157,656	236,484	315,311	394,139	472,967	520,264

\* The Supplemental Plan has a 33 year service maximum.

(1) Final average compensation for the Named Executives as of the end of the last calendar year is: Mr. Hathaway: \$737,632; Mr. Campanaro: \$377,579; Mr. Coppock: \$346,925; Mr. Etzweiler: 429,547 and Mr. Fazzolari: \$157,283. The estimated years of service for each Named Executive are as follows: Mr. Hathaway: 30.5 years; Mr. Campanaro: 16.5 years; Mr. Coppock: 15.5 years; Mr. Etzweiler: 30.5 years, and Mr. Fazzolari: 16.5 years.

The Company does not provide retiree medical benefits to its executive officers.

#### EMPLOYMENT AGREEMENTS WITH OFFICERS OF THE COMPANY

On September 25, 1989, the Board of Directors authorized the Company to enter into employment agreements with certain officers, including Messrs. Hathaway, Campanaro, Coppock and Etzweiler (the "Agreements"), pursuant to which authorization, the Company entered into individual Agreements with certain officers.

The Agreements are designed as an inducement to retain the services of the officers and provide for continuity of management during the course of any threatened or attempted change in control of the Company. The Agreements are also intended to ensure that if a possible change in control should arise

and the officer should be involved in deliberations or negotiations in connection with the possible change in control, the officer would be in a position to consider as objectively as possible whether the possible change in control transaction is in the best interest of the Company and its stockholders without concern for his position or financial well-being. Should a change in control occur, the Agreements provide for continuity of management following the change by imposing certain obligations of continued employment on the officers.

Under the Agreements, the Company and the officers agree that in the event of a change in control, such officer will remain in the Company's employ for a period of three years from the date of the change in control (or to such officer's normal retirement date, if earlier), subject to such officer's right to resign during a thirty-day period commencing one year from the date of the change in control or for good reason, as defined in the Agreements. If such officer's employment terminates within three years after a change in control for any reason other than cause as defined in the Agreements, resignation without good reason as defined in the Agreements, or disability or death, such officer will be paid a lump sum amount equal to such officer's average annual gross income reported on Form W-2 for the most recent five taxable years prior to the change in control, multiplied by the lesser of 2.99 or the number of whole and fractional years left to such executive officer's normal retirement date, plus interest. The payment may be subject to reduction to avoid adverse tax consequences.

For purposes of the Agreements, a "change in control" would be deemed to have occurred if (i) any person or group acquires 20% or more of the Company's issued and outstanding shares of common stock; (ii) the members of the Board as of the date of the Agreements (the "Incumbent Board") including any person subsequently becoming a Director whose election, or nomination for election by the Company's shareholders, was approved by a majority of the Directors then comprising the Incumbent Board, cease to constitute a majority of the Board of the Company as a result of the election of Board members pursuant to a contested election; (iii) the stockholders approve of a reorganization, merger or consolidation that results in the stockholders of the Company immediately prior to such reorganization, merger or consolidation owning less than 50% of the combined voting power of the Company; or (iv) the stockholders approve the liquidation or dissolution of the Company or the sale of all or substantially all of the Company's assets.

If such provisions under the applicable Agreements were to have become operative on January 1, 1997, the Company would have been required to pay Messrs. Hathaway, Campanaro, Coppock and Etzweiler the following termination payments based on compensation information available at December 31, 1996: \$2,062,904, \$1,063,523, \$976,553, and \$1,063,523, respectively.

On September 26, 1988, the Company entered into an agreement with Mr. Hathaway which provides that for purposes of calculating his retirement benefits, his years of service will be deemed to have commenced June 20, 1966.

Except as set forth in "Directors' Compensation" herein, to the knowledge of the Company, the only other transactions or proposed transactions since the beginning of the last fiscal year to which the Company has been a party and in which any Director, Named Executive or person nominated as a Director has had any interest, direct or indirect, have been transactions in the ordinary course of business consisting principally of the use of certain banks, as depositories and trustees under several of the pension plans of the Company, in which certain Directors were interested as Directors or stockholders but did not receive any material benefit as a result of the transactions. The terms and conditions of such transactions were on a basis no less favorable than obtainable from other sources for the same services rendered.

#### DIRECTORS' COMPENSATION

Directors of the Company currently receive compensation of \$24,000 per year plus \$1,000 for participation at each meeting of the Board and \$900 for each committee meeting. Directors who are chairmen of Board committees receive additional compensation of \$3,000 per year. Certain Directors also receive compensation for special services in their capacity as Director at the rate of \$900 per day.

Members of the Board who are not officers or employees of the Company or its divisions or subsidiary companies ("Outside Directors") are eligible to receive grants of nonqualified stock options. Individuals who are Outside Directors on the first business day of May of each year will automatically be granted on that date a nonqualified stock option to purchase 1,000 shares (2,000 shares post-split) of the Company's common stock at a price equal to the market value on the date of grant. The Compensation Committee has no discretion as to the eligibility, exercise price or size of awards to Outside Directors. On May 1, 1996, the Company granted stock options in the amount of 1,000 each (2,000 post-split) to the Outside Directors. The options permit the holders to purchase shares at the price of \$69.3750 per share (\$34.6875 post-split), exercisable in whole or in part commencing one year after the date of grant and expiring on April 30, 2006.

The Company had previously maintained a non-qualified pension plan for Directors ("Directors' Retirement Plan"). In August 1996, the Board terminated the Directors' Retirement Plan effective December 31, 1996 with respect to all current and future Directors. The benefit obligations which had accrued as of that termination date were paid out to the respective Directors in February 1997. At the election of each Director, the payment was in the form of cash, phantom stock under the Deferred Compensation Plan, a donation to a charitable contribution fund, or a combination of those alternatives. The terms of the Directors' Retirement Plan provided that members of the Board who were not eligible for pension benefits resulting from employment with the Company would be eligible after completion of five (5) years of service as a Director to receive pension benefits upon retirement from the Board. A monthly pension benefit equal to 60% of the monthly director's retainer in effect at the time of retirement was to be paid to the Director for a period of months equal to the number of whole months of his service as a Director of the Company up to a maximum of one hundred twenty (120) months. The monthly retainer does not include meeting fees, chairmanship increments and fees. Directors who are actively employed by the Company receive no additional compensation for serving as Directors and by policy, the Company does not pay consulting or professional service fees to Directors.

#### NOMINATING COMMITTEE

The Nominating Committee recommends periodically to the Board prospective Director candidates in light of resignations, retirements, or other changes in the composition of the Board; proposes to the Board by January of each year a slate of Directors for submission to the stockholders at the Annual Meeting; and represents the Board in discussions with prospective Director candidates. At the present time, the Nominating Committee will accept nominations only from Directors and Officers of the Company. The Nominating Committee met two times in 1996.

#### MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE

The Management Development and Compensation Committee administers the Company's executive compensation policies and programs. The Committee also advises the Board concerning election of officers and executive salaries, and reviews and consults with appropriate members of management with respect to organizational matters. Areas of responsibility include, but are not necessarily limited to, planning for management succession at the corporate and divisional level, particularly in senior executive ranks, recommending to the Board the annual base salary of corporate officers and division presidents, authorizing awards under the Incentive Compensation Plan and advising the Board regarding the institution or amendment of any incentive or contingent compensation plan applicable to officers of the Company. The Management Development and Compensation Committee met seven times in 1996. For additional information regarding the policies and mission of the Compensation Committee see the "Board Compensation Committee Report on Executive Compensation" which appears on page 7 of this Proxy Statement.

## AUDIT COMMITTEE

The Audit Committee meets with members of management, the independent accountants and internal auditors and reviews and approves the scope of audit and non-audit services, reviews the results of the annual audit and any accounting or disclosure questions, if any, encountered in the course of the annual audit and reviews the adequacy of internal controls. The Audit Committee met four times in 1996.

## INCREASE IN AUTHORIZED NUMBER OF SHARES OF COMMON STOCK

The Restated Certificate of Incorporation of the Company provides for a capitalization of 4,000,000 shares of Preferred Stock, par value \$1.25 per share (none of which is outstanding), and 70,000,000 shares of Common Stock, par value \$1.25 per share, of which \_\_\_\_\_ shares were issued and outstanding as of March 6, 1997, \_\_\_\_\_ shares of which were held by the Company in treasury, and \_\_\_\_\_ authorized, but unissued shares. As of March 6, 1997, \_\_\_\_\_ shares were reserved for outstanding stock options under the Company's 1986 Stock Option Plan, 1995 Executive Incentive Compensation Plan and the 1995 Non-Employee Directors' Stock Plan.

At a meeting held on January 28, 1997, the Board of Directors approved and recommended to the stockholders the adoption of an amendment to the Restated Certificate of Incorporation which would increase the number of authorized shares of Common Stock to 150,000,000 shares. The increase will be effected by amending the introductory paragraph of Article "FOURTH" of the Corporation's Restated Certificate of Incorporation. The full text of the proposed Amendment is set forth in Exhibit A.

The Board of Directors of the Company believes that it is advisable and in the best interest of the Company and its stockholders to have available authorized, but unissued, shares of Common Stock in an amount adequate to provide for the future needs of the Company. The additional shares will be available for issuance from time to time by the Company in the discretion of the Board of Directors, normally without further stockholder action (except as may be required for a particular transaction by applicable law or regulatory agencies or stock exchange rules), for any proper corporate purpose, including, among other things, future acquisitions of property or securities of other corporations, stock dividends, stock splits, convertible debt financings and equity financings. No stockholder of the Company has any preemptive rights regarding future issuance of any shares of Common Stock. There are presently no plans, arrangements, commitments or understandings for issuing any of such shares other than pursuant to the Company's employee benefit plans. However, the Company continuously reviews opportunities to acquire properties or enterprises some of which might involve the issuance of shares of Common Stock.

Although not so intended by the Board of Directors, one of the possible effects of the proposed Amendment would be to increase the number of authorized, but unissued shares of Common Stock which could be issued at a time or in a manner so as to render more difficult or to discourage a merger, tender offer, proxy contest or attempt at assumption of control by a stockholder whether or not such action is in the best interests of the Company and its stockholders. For example, the issuance of shares of Common Stock in a public or private sale, merger or similar transaction would increase the number of outstanding shares, diluting the interest of a party attempting to obtain control of the Company.

While the proposed Amendment described above is not intended to have an anti-takeover effect, stockholders may wish to consider that the Company's Restated Certificate of Incorporation and By-laws already contain certain provisions which may be regarded as having possible anti-takeover effects, including, among others, the Company's classified Board of Directors, advance stockholder notification provisions, anti-green mail provision, super majority vote provisions and minimum fair price provision.

Also, the Board of Directors has adopted a Shareholder Rights Plan that entitles holders of the Common Stock to the right to purchase shares of a new series of Preferred Stock. In the event of certain non-negotiated takeover attempts, these rights entitle holders to buy stock in the surviving company at half the market price, thus encouraging anyone seeking takeover of the Company to first negotiate with the Board.



The Board of Directors has no knowledge of any present effort to accumulate the Company's Common Stock or to obtain control of the Company by means of merger, tender offer, solicitation in opposition to management or otherwise. The proposal described above is not being recommended as a response to any specific effort of which the Company is aware to accumulate the Company's Common Stock or to obtain control of the Company.

The affirmative vote of the holders of at least a majority of the outstanding shares of Common Stock of the Company entitled to vote at the Annual Meeting is required for the adoption of the proposed Amendment. If approved, the Amendment will become effective upon filing as required by Delaware law.

The Board of Directors unanimously recommends that the Stockholders vote FOR the proposal.

#### APPROVAL OF INDEPENDENT ACCOUNTANTS

The Board of Directors has designated Coopers & Lybrand L.L.P., as independent accountants of the Company's accounts for the fiscal year ending December 31, 1997, subject to stockholder approval. This firm has audited the accounts of the Company and its predecessors since 1929. Although neither the Certificate and By-laws nor the General Corporation Law of the State of Delaware, the State of incorporation, requires the election or approval of the selection of independent accountants, the Board of Directors desires that the selection of independent accountants be approved by the stockholders. Such designation of Coopers & Lybrand L.L.P. will be submitted to the Annual Meeting for confirmation or rejection and, in the absence of contrary direction, it is intended that Proxies in the accompanying form will be voted in favor of confirmation. A representative of Coopers & Lybrand L.L.P. will attend the Annual Meeting, with the opportunity to make a statement and answer questions of stockholders.

If this proposal is not approved by a majority of the shares entitled to vote at the Annual Meeting present in person or by proxy, the appointment of the independent accountants will be reevaluated by the Board of Directors. However, because of the difficulty and expense of making any substitution of accountants so long after the beginning of the current year, it is contemplated that the appointment for the fiscal year ending December 31, 1997, will be permitted to stand unless the Board finds other good reasons for making a change. The Board will then make an independent business judgment as to whether to seek new independent accountants for the fiscal year ending 1998.

The Audit Committee of the Company's Board of Directors, at its meeting held on August 27, 1996, reviewed and approved the fee estimate for the annual audit of the Company's fiscal 1996 financial statements and, taking into consideration the possible effect of non-audit services on the accountants' independence, also approved the type of non-audit services to be rendered in such year.

The Board of Directors unanimously recommends that the stockholders vote FOR this proposal.

#### OTHER MATTERS

The cost of this solicitation of Proxies will be borne by the Company. In addition to solicitation by use of mail, employees of the Company may solicit Proxies personally or by telephone or facsimile but will not receive additional compensation for these services. Arrangements may be made with brokerage houses, custodians, nominees and fiduciaries to send Proxies and Proxy materials to their principals and the Company may reimburse them for their expense in so doing. The Company has retained Morrow & Co. to assist in the solicitation at a cost that is not expected to exceed \$8,000 plus reasonable out-of-pocket expenses.

#### STOCKHOLDER PROPOSALS FOR PRESENTATION AT 1998 ANNUAL MEETING

If a stockholder of the Company wishes to present a proposal for consideration at the next Annual Meeting of Stockholders, such proposal must be received at the executive offices of the Company no later than November 27, 1997, to be considered for inclusion in the Company's Proxy Statement and form of Proxy relating to that Annual Meeting.

#### HARSCO CORPORATION

/S/ Paul C. Coppock

-----  
Paul C. Coppock  
Senior Vice President,  
Chief Administrative Officer,  
General Counsel and Secretary  
March 27, 1997

HARSCO CORPORATION  
PROPOSED AMENDMENT TO  
RESTATED CERTIFICATE OF INCORPORATION

RESOLVED, that the Restated Certificate of Incorporation of Harsco Corporation, as heretofore amended, be, and the same hereby is, further amended by deleting the introductory paragraph of Article FOURTH thereof and substituting, in lieu thereof, the following:

"FOURTH: The total number of shares of all classes of stock which this Corporation shall have authority to issue is 154,000,000 shares, of which 4,000,000 shares are to be Preferred Stock of the par value of \$1.25 per share and 150,000,000 shares are to be Common Stock of the par value of \$1.25 per share."

THIS PROXY IS SOLICITED ON BEHALF OF THE BOARD OF DIRECTORS

The undersigned hereby appoints J.I. Scheiner, A.J. Sordoni, III and R.C. Wilburn proxies, each with power to act without the other and with power of substitution, and hereby authorizes them to represent and vote, as designated on the other side and otherwise in their discretion, all the shares of stock of Harsco Corporation standing in the name of the undersigned with all powers which the undersigned would possess if present at the Annual Meeting of Stockholders of the Company to be held April 30, 1997 or any adjournment hereof.

(Continued, and to be marked, dated and signed on the other side)

-----  
FOLD AND DETACH HERE

LOGO

Annual  
Meeting of  
Stockholders

April 30, 1997 10:00 a.m.

The Radisson Penn Harris  
Hotel and Convention Center  
Routes 11 and 15 at Erford Road  
Camp Hill, Pennsylvania

THIS PROXY WHEN PROPERLY EXECUTED WILL BE VOTED IN THE MANNER DIRECTED HEREIN BY THE UNDERSIGNED STOCKHOLDER. IF NO DIRECTION IS MADE, THIS PROXY WILL BE VOTED FOR PROPOSALS 1, 2 AND 3. MANAGEMENT RECOMMENDS A VOTE FOR PROPOSALS 1, 2 AND 3.

Please mark your choice as [X] indicated in this example

ELECTION OF DIRECTORS

NOMINEES: D. C. Hathaway, R. F. Nation and N. H. Prater

2. Adoption of a proposed amendment to Article FOURTH or the Restated Certificate of Incorporation of the Company.

FOR all nominees listed to the right (except as marked to the contrary)

WITHHOLD AUTHORITY to vote for all nominees listed to the right

(INSTRUCTION: To withhold authority to vote for any individual nominee, write that nominee's name in the space provided below.)

FOR [ ] AGAINST [ ] ABSTAIN [ ]

Appointment of Coopers & Lybrand L.L.P. as the independent accountants of the Corporation.

FOR [ ] AGAINST [ ] ABSTAIN [ ]

Please sign exactly as name appears to the left. When shares are held by joint tenants, both should sign. When signing as attorney, executor, administrator, trustee or guardian, please give full title as such. If a corporation, please sign in full corporate name by President or other authorized officer. If a partnership, please sign in partnership name by authorized person.

Dated: \_\_\_\_\_, 1997

(Signature)

(Signature if held jointly)

PLEASE SIGN, DATE AND RETURN THE PROXY CARD PROMPTLY USING THE ENCLOSED ENVELOPE.

0 FOLD AND DETACH HERE 0

ANNUAL MEETING OF HARSCO CORPORATION STOCKHOLDERS

WEDNESDAY APRIL 30, 1997 10:00 A.M. THE RADISSON PENN HARRIS HOTEL AND CONVENTION CENTER ROUTES 11 AND 15 AT ERFORD ROAD CAMP HILL, PENNSYLVANIA